



## City of Auburn

### **Vision Statement**

The City of Auburn is committed to being an attractive, environmentally conscious community that is progressive, responsible and hospitable.

This community desires for all citizens:

- ❖ safe and attractive neighborhoods with adequate housing,
- ❖ quality educational opportunities,
- ❖ diverse cultural and recreational opportunities,
- ❖ vibrant economic opportunities, and
- ❖ active involvement of all citizens.

### **Mission Statement**

The mission of the City of Auburn is to provide economical delivery of quality services, created and designed in response to the needs of its citizens, rather than by habit or tradition. We will achieve this by:

- encouraging planned and managed growth as a means of developing an attractive built-environment and by protecting and conserving our natural resources;
- creating diverse employment opportunities leading to an increased tax base;
- providing and maintaining reliable and appropriate infrastructure;
- providing and promoting quality housing, education, cultural and recreational opportunities;
- providing quality public safety services;
- operating an adequately funded city government in a financially responsible and fiscally sound manner;
- recruiting and maintaining a highly motivated work force, committed to excellence;
- facilitating citizen involvement.



# The City of Auburn

Mid-Biennium Budget for FY 2015 & FY 2016

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**City of Auburn**  
Home of Auburn University

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**MEMORANDUM**

**To:** Mayor and Council Members

**From:** Charles M. Duggan, Jr., City Manager

**Date:** July 20, 2015

**Subject:** FY2015-FY2016 Mid-Biennium Review and Budget Adjustment Proposal

The Mid-Biennium Review and budget adjustment process provides the opportunity to account for significant, material, fiscal events having occurred since the adoption of the current biennial budget and to plan for events that we anticipate will occur before the biennium concludes. This review process allows me to make additional recommendations for your approval based on recent economic trends as well as capital and economic development investment opportunities that were not present when the original budget was developed. As we move into our second year of the current budget, we also have a chance to reflect on the excellent progress the City has made in the past year.

On February 4<sup>th</sup> of this year, I presented an overview of our fiscal position, which concluded that Auburn was in strong financial shape and was beginning to once again experience robust economic growth. In the time since, we have continued to see strong revenues: as of May, our total revenues were up 7.64% over the prior year, with sales tax revenues up 7.6%. We continue to see encouraging trends in construction permits, a bellwether for economic activity and confidence, with revenues up over last year by 9.26% in our second straight year of increases. Similarly, occupational and business license revenues are up roughly 6.25% over last year. The growth in revenues, coupled with a disciplined approach to operating costs, has resulted in healthy ending fund balances.

In short, Auburn continues to maintain a strong fiscal position. Because of this strength we have been able to make significant increases in our infrastructure investment to ensure that our infrastructure is sufficient to meet current and future needs. While the City is making considerable progress, we need to continue work towards major infrastructure and economic development projects and begin reinvesting in our facilities and workforce. Doing so will help to ensure that we are well-positioned to continue providing high levels of service to our residents.

### **Recently Completed and Active Capital Projects**

For the current fiscal year, we have almost \$19 million in projects planned. Of this amount, \$14.5 million will come from the City's General Fund balance. Below are some of the projects and initiatives that staff has completed or expect to complete during this fiscal year.

#### **Completed Capital Projects**

- FY 2014 Resurfacing
- Bent Creek Road Resurfacing from Champion Blvd. to Hamilton Road
- Ross Street & Chewacla Drive Resurfacing from Magnolia Av to Samford Av
- Employee Health and Wellness Center Renovations Project
- City Hall Roof Recoating
- FY 2014 CIPP
- FY 2014 Lighted Street Signs
- Fire Station #1 Sidewalk and Drainage Project
- Town Creek Park ADA Sidewalk Modifications and Accessible Dog Park Project
- FY 2015 Neighborhood Clean-Up
- Shug Jordan Public Safety Annex Phase 1 – Impound Lot
- Auburn Technology Park West Annex Design
- Solamere & Shadow Wood Lift Station Bypass Pump
- Wimberly Station 2 Lift Station Bypass Pump
- Southside Sewer Basins 13 and 17B Rehab
- Ross Street Sewer Rehab
- Alumni Center Repair Work
- Collection System Modeling Software
- Sewer SCADA Improvements (12 remote sites)

#### **Capital Projects Nearing Completion or Recently Bid:**

- Renew Opelika Road Implementation Ph. 1
- FY 2015 CIPP
- Downtown Parking Phase 2a College and Magnolia Alleyways
- FY 2015 Traffic Cabinet Rewiring
- South College Street and Longleaf Drive Intersection Improvements Project
- Opelika Road and East University Drive Intersection Improvements Project
- Corner Construction Project. Toomer's Corner Redevelopment
- Signal Installation at Toomer's Corner
- Human Resources Building Renovations
- Mitcham Avenue Streetscape Project
- Downtown Parking Phase 2b Parking Kiosks
- FY2015 Resurfacing, including the N. College Streetscape Project, Duck Samford ADA and Parking Improvements, and S. College and Enterprise Drive Deceleration Lanes
- Cox and Longleaf Traffic Signal
- Kiesel Park Restroom Expansion and ADA Improvements Project
- Security gate at WPCF
- Downtown Parking Improvements - Sewer Rehab
- Toomer's Corner Sewer Lining
- Southside Sewer Basin Flow Monitoring Study

#### **Capital Projects Expected to Bid Prior to End of Year:**

- Kiesel Park Parking Lot and Pedestrian ADA Improvements Project
- FY2015 Restriping Project
- Shug Jordan Public Safety Annex Phase 2 – Impound Building
- Gay Street and Woodfield Drive Resurfacing and Traffic Signal Replacement
- Opelika Road Phase 2 Sidewalk
- Auburn Tech Park West Annex Infrastructure
- Donahue Drive Widening Project
- Toomer's Corner Landscaping Project
- Opelika Road Phase 1 Landscaping Project

**Expenditure Adjustments Proposed for FY2015**

The table below provides a summary of expenditure adjustments proposed for FY2015. The majority of these adjustments (\$4.8 million) are due to the need to carry over funding for projects that were budgeted but not completed in the prior fiscal year. Approximately \$2.1 million is for projects that were expanded in scope or conditionally funded on the CIP, while \$1.7 million is included for economic development projects. Of the \$400,000 in operating cost adjustments, the majority are either leave payouts (contractually required) or are required under revised Alabama Retirement System guidelines and the Affordable Care Act. A one-time cost-of-living adjustment for retirees, the first since FY2008, is also proposed.

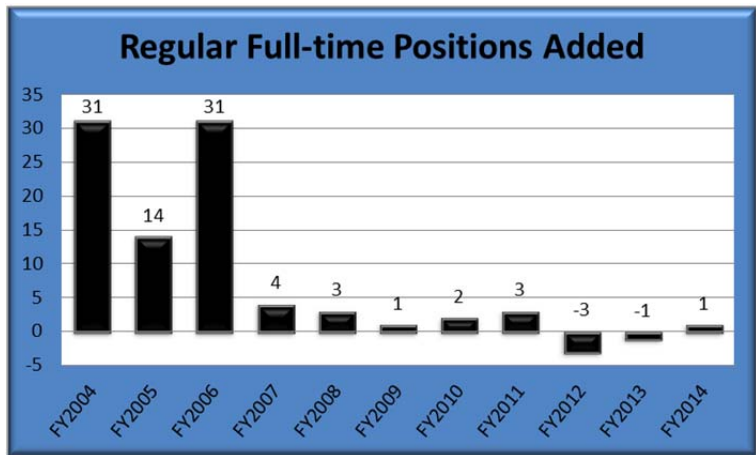
<b>FY2015 General Fund Adjustment Summary</b>	
Affordable Care Act and RSA	104,270
Leave Payouts	283,613
Retiree One-time COLA	79,992
AU Reimbursed Overtime	30,000
Other Personal Services Costs	60,206
Other Operating Adjustments	<u>(160,948)</u>
<b>Total Operating Cost Adjustments</b>	<b>397,133</b>
Toomer's Corner Add'l Funding	900,000
Opelika Road Mall Corridor	485,000
Mitcham Avenue & North College Streetscape Projects	320,000
Parks & Rec ADA Improvements	250,000
Other Project Adjustments	<u>109,610</u>
<b>Total Capital Project Adjustments</b>	<b>2,064,610</b>
Additional Tech Park West Funding	250,000
The Depot Project	<u>1,450,000</u>
<b>Total Economic Development Adjustments</b>	<b>1,700,000</b>
<b>Total Carryover from FY2014</b>	<b>4,758,757</b>
<b>Total Adjustments to General Fund Expenditures</b>	<u><b>8,920,499</b></u>

FY2015 has been an extremely busy year for our City. The 2015 Citizen Survey, like past surveys, has continued to emphasize transportation improvements as a high priority. In recent years, we have also seen a trend in the results identifying improvements to the downtown as important to residents. As you can see from the Revised Capital Improvement Plan (CIP) on page 31, or even from a drive around town, we're aggressively addressing these concerns. As much as we have tackled in the past year, we still have a lot of work to do.

**Expenditure Adjustments Proposed for FY2016**

Including all funding sources, we have programmed nearly \$29.5 million in projects for the upcoming fiscal year. \$11.7 million of this will come from the City’s General Fund. A detailed listing of all planned projects can be found in the CIP. I am recommending, and have included in the proposed budget, several adjustments that will allow us to continue to meet the challenges of growth while maintaining an excellent level of service and quality.

First, I am proposing a 6% Cost-of-Living Adjustment (COLA) for our employees. It has been six years since the last COLA was recommended. During the February 4<sup>th</sup> briefing, I showed the table below showing the staffing levels over the past 11 years. In that time, population has grown, school enrollment has grown, and service areas have expanded. Considering these facts, and taking into account the volume of projects our staff is managing, it is accurate to say they are working harder than they ever have and still producing high quality services and projects. This is possible because we have been fortunate to develop and retain a well-trained and highly educated workforce. The Auburn City Council has long placed a priority on maintaining the City as a premiere employer able to attract high caliber employees. We have historically had very high expectations of our employees and have compensated them competitively. Now, we are at risk of losing our competitive advantage as our wages have begun to slip in the marketplace. It is the right time to consider a COLA for employees and their families to ensure that the City of Auburn continues to be a desirable place to work, and to avoid eroding the quality of our workforce and the services they deliver.



Second, I am recommending additional funding for City facility projects. In May, you were given a tour of the Public Safety Administration and Police buildings. The Police building has long been in need of renovation and expansion, even before the merger with Auburn University’s police force added 24 additional staff to that space. Staff has developed a plan to renovate and expand the space, to develop related projects, such as the Police Impound project, at other locations that will address long-term needs and to facilitate the temporary relocations of staff to Boykin Community Center during the work. On the July 21 agenda, staff will submit an architectural services contract as the next step in this process. In the coming months, additional contracts for improvements to Boykin and surrounding properties, construction of a new Police Impound Building, and renovations to the Public Safety Administration and Police buildings will be submitted for consideration. While renovation design services and the Boykin and Impound projects are already funded, I am recommending an adjustment of \$2.5 million in FY2016 to fund the major facility renovation, as well as the use of \$500,000 from the restricted Judicial Fund. An additional \$1.0 million is included in the FY2017 projection, providing a total project budget of \$4.0 million.

Also included in the proposed budget is \$250,000 for projects to enhance access to our park facilities and ensure compliance with the Americans with Disabilities Act (ADA). The majority of this funding will be applied to Kiesel and we anticipate additional improvements over the next several years at all facilities pending the results of the Parks, Leisure and Culture Master Plan, which will kick off in FY2016. Staff has been working to make small improvements at parks throughout the City, and Kiesel will be the second major park project under our ADA Transition Plan.

The proposed budget also includes funding for the Moores Mill Road Bridge Project. This project will be funded primarily by the City’s ATRIP award, but we will be carrying forward \$1.425 million in budgeted funds from FY2014, as well as providing another \$700,000 from the General Fund. The project was bid earlier this year and came in higher than anticipated. Thus, as a result, it will be rebid later this year.

Below is a summary of the proposed General Fund expenditure adjustments for FY2016. Additional details can be found in the General Fund Section of the document.

<b>FY2016 General Fund Adjustment Summary</b>	
Employee Cost of Living Adjustment	1,555,860
Other Operating Cost Adjustments	<u>103,979</u>
<b>Total Operating Cost Adjustments</b>	<b>1,659,839</b>
PS Police Building	2,500,000
Additional Funding for MMR Bridge	700,000
Parks & Rec ADA Improvements	250,000
Other Project Adjustments	<u>521,983</u>
<b>Total Capital Project Adjustments</b>	<b>3,971,983</b>
<b>FY2015 Project Budgets Moved to FY2016</b>	<b>584,390</b>
<b>Carryover from FY2014</b>	<b>1,625,000</b>
<b>Total Adjustments to General Fund Expenditures</b>	<b><u><u>7,841,212</u></u></b>

In addition to the projects described above, the funding of several other major capital projects is included in the long-term projections, including major road reconstruction and intersection improvement projects, land acquisition for and construction of an additional technology park, and the construction and staffing of a sixth fire station. The Capital Improvement Plan (included in this document) has been revised to show the projects the City plans to accomplish over the next five years, and will accomplish during the current year. The regular replacement of capital equipment is also projected to occur at approximately \$1.0 million annually. As this replacement occurs, it is projected that costs associated with the repair of an aged fleet and equipment downtime will significantly decrease.

### Impact on the General Fund

The table below illustrates the comparisons between the original FY2015-FY2016 Original Biennial Budget, the projections delivered at the February 4<sup>th</sup> briefing, and the proposed Mid-Biennium Budget. The majority of the changes seen in the ending fund balances reflect both the expenditure adjustments summarized above as well as an increase in our revenue projections, details of which may be found on page 11 of this document. As previously stated, the changes primarily reflect one-time capital investments, not increases in operating costs. While the FY2016 ending fund balance does decline from the previously projected amount, it is important to note that the overall bottom line is over \$2.0 million higher than in the original budget.

	Original Budget		February 4th Projected Budget		Mid-Biennium Proposed Budget	
	FY2015	FY2016	FY2015	FY2016	FY2015	FY2016
<b>Beginning Fund Balance</b>	\$27,783,864	\$22,850,549	\$38,324,100	\$25,492,197	\$38,324,100	\$29,068,766
Revenues	68,794,087	70,419,040	71,802,629	72,599,078	73,392,568	73,966,210
Other Financing Sources (OFS)	461,250	336,250	461,250	336,250	461,250	436,250
<b>Total Revenues &amp; OFS</b>	<b>69,255,337</b>	<b>70,755,290</b>	<b>72,263,879</b>	<b>72,935,328</b>	<b>73,853,818</b>	<b>74,402,460</b>
<b>Total Available Resources</b>	<b>97,039,201</b>	<b>93,605,839</b>	<b>110,587,979</b>	<b>98,427,525</b>	<b>112,177,918</b>	<b>103,471,226</b>
Expenditures	55,846,969	55,556,822	64,951,252	55,620,793	63,184,661	67,405,507
Other Financing Uses (OFU)	18,341,683	16,432,973	20,144,491	16,432,973	19,924,491	12,425,500
<b>Total Expenditures &amp; OFU</b>	<b>74,188,652</b>	<b>71,989,795</b>	<b>85,095,743</b>	<b>72,053,766</b>	<b>83,109,152</b>	<b>79,831,007</b>
<b>Ending Fund Balance</b>	<b>22,850,549</b>	<b>21,616,044</b>	<b>25,492,236</b>	<b>26,373,759</b>	<b>29,068,766</b>	<b>23,640,219</b>
<i>Less Permanent Reserve</i>	4,123,849	4,144,468	4,123,849	4,144,468	4,115,718	4,126,007
<b>Net Ending Fund Balance</b>	<b>\$18,726,700</b>	<b>\$17,471,576</b>	<b>\$21,368,387</b>	<b>\$22,229,291</b>	<b>\$24,953,048</b>	<b>\$19,514,212</b>
<i>Drawdown</i>	(4,933,315)	(1,234,505)	(12,831,864)	881,562	(9,255,334)	(5,428,547)
<i>Proj. NEFB (excl. Perm. Res.) as a % of Exp. &amp; OFU</i>	25.24%	24.27%	25.11%	30.85%	30.02%	24.44%

The FY2015 Revenue Review document contains a detailed projection through FY2020. The projections include a revised CIP, as well as reasonable assumptions for expenditures and a conservative revenue outlook. As the table below illustrates, the proposed adjustments still allow a healthy and stable fiscal outlook in the long term.

	Mid-Biennium Proposed Budget		Projected			
	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020
<b>Beginning Fund Balance</b>	\$38,324,100	\$29,068,766	\$23,640,219	\$24,087,521	\$24,519,490	\$25,319,546
Revenues	73,392,568	73,966,210	75,674,454	77,262,306	78,894,203	80,559,425
Other Financing Sources (OFS)	461,250	436,250	336,250	336,250	336,250	336,250
<b>Total Revenues &amp; OFS</b>	<b>73,853,818</b>	<b>74,402,460</b>	<b>76,010,704</b>	<b>77,598,556</b>	<b>79,230,453</b>	<b>80,895,675</b>
<b>Total Available Resources</b>	<b>112,177,918</b>	<b>103,471,226</b>	<b>99,650,923</b>	<b>101,686,077</b>	<b>103,749,943</b>	<b>106,215,221</b>
Expenditures	63,184,661	67,405,507	62,437,970	63,661,734	64,535,004	66,465,200
Other Financing Uses (OFU)	19,924,491	12,425,500	13,125,432	13,504,853	13,895,393	14,297,381
<b>Total Expenditures &amp; OFU</b>	<b>83,109,152</b>	<b>79,831,007</b>	<b>75,563,402</b>	<b>77,166,587</b>	<b>78,430,397</b>	<b>80,762,580</b>
<b>Ending Fund Balance</b>	<b>29,068,766</b>	<b>23,640,219</b>	<b>24,087,521</b>	<b>24,519,490</b>	<b>25,319,546</b>	<b>25,452,641</b>
<i>Less Permanent Reserve</i>	4,115,718	4,126,007	4,187,897	4,250,716	4,314,476	4,379,193
<b>Net Ending Fund Balance</b>	<b>\$24,953,048</b>	<b>\$19,514,212</b>	<b>\$19,899,624</b>	<b>\$20,268,774</b>	<b>\$21,005,069</b>	<b>\$21,073,447</b>
<i>Drawdown</i>	(9,255,334)	(5,428,547)	447,302	431,969	800,056	133,095
<i>Proj. NEFB (excl. Perm. Res.) as a % of Exp. &amp; OFU</i>	30.02%	24.44%	26.34%	26.27%	26.78%	26.09%



### ***On the Horizon***

While the CIP and Capital Section of this document (beginning on page 27) contain details on major expenditures planned for the remainder of the biennium and through FY2020, we have a number of other initiatives underway or about to begin that will help chart the City's course in coming years. Some of these initiatives will have corresponding capital investments, while others will manifest in guiding documents, policies and long-term strategic plans.

- **The Downtown Master Plan (DMP)** will be presented on July 27 for Council consideration and adoption. Earlier this month, a memo was provided outlining the proposed actions and timelines of the plan. This plan, as well as the associated zoning ordinance amendments resulting from the moratorium research/review initiative, will have a significant and lasting impact on the future direction of our downtown. If adopted, capital projects in furtherance of the goals of the DMP will become priority projects based on availability of resources.
- **The Renew Opelika Road Plan (ROR)** will continue to be implemented in phases. The CIP outlines which phases are currently funded or included in the projections. This project can take on a higher priority if additional resources become available.
- **Commercial Development** will continue to be a major priority. Continued strategic application of the Commercial Development Incentive Program (CDIP) along the Opelika Road corridor and in key downtown locations will be a major tool in implementing both the ROR and DMP recommendations.
- **Industrial Development** continues to be a priority for the Council, but we will soon run out of available technology park tenant space. Our projections include the development of additional technology park properties in FY2017.
- **Auburn 2040** is expected to kick off in FY2016. The process will be similar to the Auburn 2020 initiative, and will provide a long-term strategic direction for staff to use as guidance for future projects, goals and objectives beginning with the FY2017-FY2018 Budget.
- **The Parks, Leisure and Culture Master Plan** is also scheduled for completion in FY2016. With the recent dedication of the Special Five Mill Tax Fund to Auburn City Schools, funding for quality of life projects has been limited. This plan will help to ensure that we continue to provide the amenities and recreational opportunities our citizens demand and our resources are spent in the most efficient and effective manner.
- **Transportation Improvements** will continue to be funded at a high level as we enhance and expand our transportation network. Funding is included in the CIP for road resurfacing, intersection improvements, traffic signal installations and sidewalk improvements.
- **Facilities Improvements** will continue on existing buildings, and new support facilities will be constructed to alleviate pressure on primary City complexes. The renovations to the Public Safety/Police building will complete the work at the Douglas J. Watson Municipal Complex, and the continued build-out of the Shug Jordan Public Safety Annex is underway. A second fueling station is under design on the West Samford properties. Ongoing improvements to parks facilities to improve ADA compliance are funded in the proposed budget adjustment. A comprehensive facilities plan will be included in the FY2017-FY2018 Biennial Budget.

The coming fiscal year will be an opportunity to wrap up a number of major capital projects and planning efforts. It is my intent to use the plans and initiatives listed above as the foundation for the FY2017-FY2018 budget process, so it is possible that there will be significant changes to the CIP at that time.

**Conclusion**

The Mid-Biennium process does not create a new budget, but affords an opportunity for the existing budget to be adjusted to reflect recent realities and to adapt to changes in priorities or objectives. We are fortunate to have a citizenry and governing body that has been steadfast in their priorities, making the current adjustments a relatively straightforward process. The adjustments presented in this document for consideration represent a continuation of the current strategy built upon fiscal responsibility and financial conservatism. This pragmatic approach has served us well during the past national and global economic uncertainty, and the continued commitment to operating a fiscally sound local government allows the City of Auburn to continue to move forward in providing quality public services at a level commensurate with the demands of our residents.

The staff and I welcome any questions or comments you may have about the recommended budget adjustments and proposed FY2015-FY2016 Mid-Biennium Budget.

Sincerely,



Charles M. Duggan, Jr.  
City Manager

## City of Auburn Overview of All Budgeted Funds

	Governmental Fund Types				Proprietary Fund Types			Total - All Budgeted Funds
	General Fund	Gen. Fd. Spec. Act.	Special Revenue	Debt Service	Sewer Fund	Solid Waste Mgmt. Fund	Public Park & Rec Board	
<b>FY2015 Proposed Mid-Biennium Budget</b>								
	\$	\$	\$	\$	\$	\$	\$	\$
<b>Beginning Fund Balances/Equities</b>	<b>38,324,100</b>	<b>4,775,930</b>	<b>4,552,396</b>	<b>2,477,784</b>	<b>39,118,166</b>	<b>2,127,708</b>	<b>5,293,646</b>	<b>96,669,731</b>
Revenues	73,392,568	3,180,477	13,837,380	3,954,890	11,345,600	4,355,300	196,000	<b>110,262,215</b>
Other Financing Sources	461,250	210,000	95,762,387	2,726,966	-	100,000	165,000	<b>99,425,603</b>
<b>Total Revenues &amp; OFS</b>	<b>73,853,818</b>	<b>3,390,477</b>	<b>109,599,767</b>	<b>6,681,856</b>	<b>11,345,600</b>	<b>4,455,300</b>	<b>361,000</b>	<b>209,687,818</b>
Expenditures/Expenses	63,184,661	4,060,153	7,801,961	3,912,215	13,081,360	4,964,938	657,028	<b>97,662,316</b>
Other Financing Uses (OFU)	19,924,491	-	26,633,219	2,690,594	76,250	55,000	-	<b>49,379,554</b>
<b>Total Exp. &amp; OFU</b>	<b>83,109,152</b>	<b>4,060,153</b>	<b>34,435,180</b>	<b>6,602,809</b>	<b>13,157,610</b>	<b>5,019,938</b>	<b>657,028</b>	<b>147,041,870</b>
Excess (Deficit) of Revenues & OFS over (under) Exp. & OFU	<b>(9,255,334)</b>	<b>(669,676)</b>	<b>75,164,587</b>	<b>79,047</b>	<b>(1,812,010)</b>	<b>(564,638)</b>	<b>(296,028)</b>	<b>62,645,948</b>
<b>Ending Fund Balances/Equities</b>	<b>29,068,766</b>	<b>4,106,254</b>	<b>79,716,983</b>	<b>2,556,831</b>	<b>37,306,156</b>	<b>1,563,070</b>	<b>4,997,618</b>	<b>159,315,679</b>

## FY2016 Proposed Mid-Biennium Budget

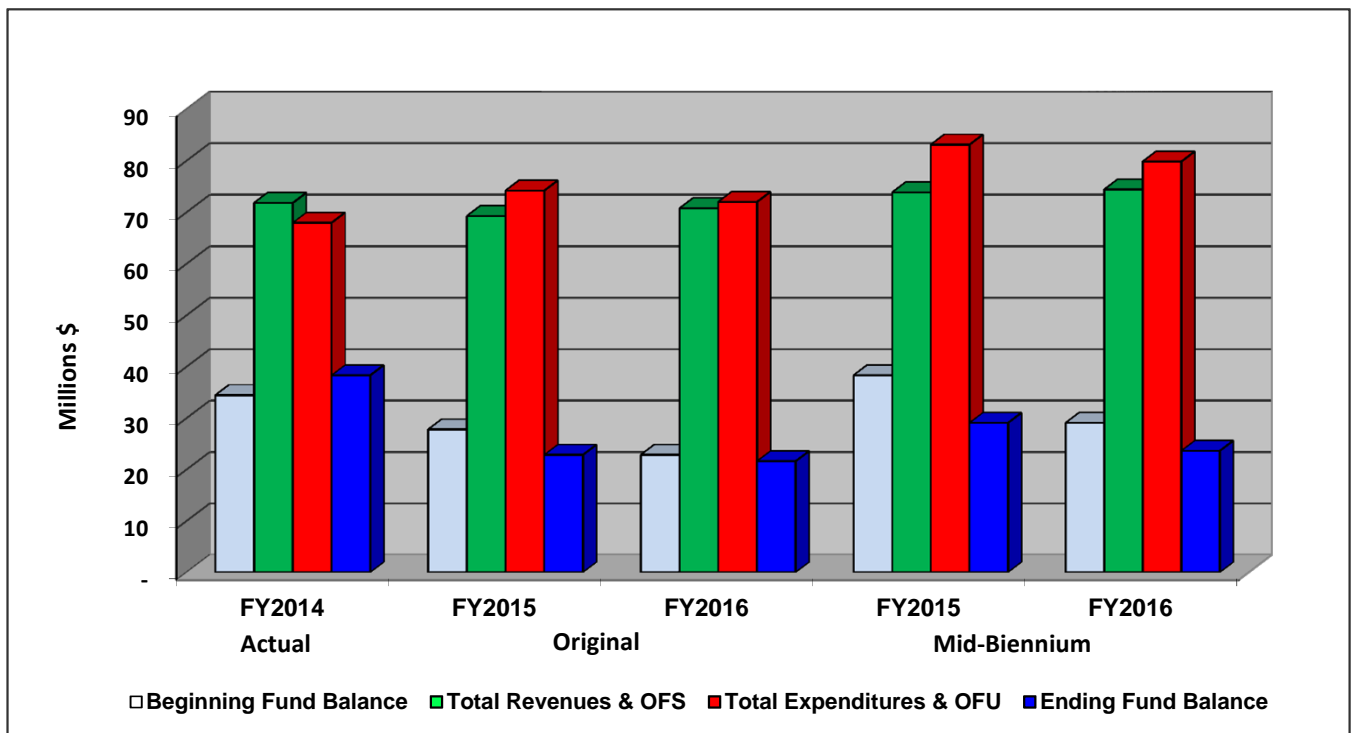
	\$	\$	\$	\$	\$	\$	\$	\$
<b>Beginning Fund Balances/Equities</b>	<b>29,068,766</b>	<b>4,106,254</b>	<b>79,716,983</b>	<b>2,556,831</b>	<b>37,306,156</b>	<b>1,563,070</b>	<b>4,997,618</b>	<b>159,315,679</b>
Revenues	73,966,210	3,141,541	14,324,800	4,061,570	11,266,800	4,407,800	168,000	<b>111,336,721</b>
Other Financing Sources	436,250	60,000	-	-	-	-	170,000	<b>666,250</b>
<b>Total Revenues &amp; OFS</b>	<b>74,402,460</b>	<b>3,201,541</b>	<b>14,324,800</b>	<b>4,061,570</b>	<b>11,266,800</b>	<b>4,407,800</b>	<b>338,000</b>	<b>112,002,971</b>
Expenditures/Expenses	67,405,507	4,081,809	7,056,667	3,013,531	14,746,637	4,620,443	637,763	<b>101,562,357</b>
Other Financing Uses (OFU)	12,425,500	-	36,131,113	-	76,250	55,000	-	<b>48,687,863</b>
<b>Total Exp. &amp; OFU</b>	<b>79,831,007</b>	<b>4,081,809</b>	<b>43,187,780</b>	<b>3,013,531</b>	<b>14,822,887</b>	<b>4,675,443</b>	<b>637,763</b>	<b>150,250,220</b>
Excess (Deficit) of Revenues & OFS over (under) Exp. & OFU	<b>(5,428,547)</b>	<b>(880,268)</b>	<b>(28,862,980)</b>	<b>1,048,039</b>	<b>(3,556,087)</b>	<b>(267,643)</b>	<b>(299,763)</b>	<b>(38,247,249)</b>
<b>Ending Fund Balances/Equities</b>	<b>23,640,219</b>	<b>3,225,986</b>	<b>50,854,003</b>	<b>3,604,870</b>	<b>33,750,069</b>	<b>1,295,427</b>	<b>4,697,855</b>	<b>121,068,430</b>

# City of Auburn

## General Fund (Fund 100 only) - Overview of Changes in Fund Balance

The City Council's approach to determining the level of fund balance to be maintained in the City's General Fund is two-fold: 1) a strong budget administration and monitoring process that enables a timely management response to changing economic conditions; and 2) commitment to a taxation level that will support the provision of services and facilities, as well as provide a modest reserve. Management strives to maintain a fund balance that is 20-25% of expenditures. In 2001, the Council created a Permanent Reserve, to be used only in times of natural disaster or significant, unexpected economic stress. Maintaining strong reserves is a strategy that has worked well over the years. This approach sustained the City during recovery from hurricanes in the 1990's, helped to mitigate the effects of the recent recession and now aids in the continued support of our school system.

	Audited	Original Budget		Mid-Biennium Proposed Budget	
	Actual	FY2015	FY2016	FY2015	FY2016
	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2015</b>	<b>FY2016</b>
	\$	\$	\$	\$	\$
<b>Beginning Fund Balance<sup>(1)</sup></b>	<b>34,465,547</b>	<b>27,783,864</b>	<b>22,850,549</b>	<b>38,324,100</b>	<b>29,068,766</b>
Revenues	71,514,685	68,794,087	70,419,040	73,392,568	73,966,210
Other Financing Sources (OFS)	296,250	461,250	336,250	461,250	436,250
<b>Total Revenues &amp; OFS</b>	<b>71,810,935</b>	<b>69,255,337</b>	<b>70,755,290</b>	<b>73,853,818</b>	<b>74,402,460</b>
Expenditures	54,889,303	55,846,969	55,556,822	63,184,661	67,405,507
Other Financing Uses (OFU)	13,063,079	18,341,683	16,432,973	19,924,491	12,425,500
<b>Total Expenditures &amp; OFU</b>	<b>67,952,382</b>	<b>74,188,652</b>	<b>71,989,795</b>	<b>83,109,152</b>	<b>79,831,007</b>
Excess of Revenues & OFS over Expenditures & OFU	3,858,553	(4,933,315)	(1,234,505)	(9,255,334)	(5,428,547)
<b>Ending Fund Balance</b>	<b>38,324,100</b>	<b>22,850,549</b>	<b>21,616,044</b>	<b>29,068,766</b>	<b>23,640,219</b>
Less: Permanent Reserve Fund	4,102,889	4,123,849	4,144,468	4,115,718	4,126,007
<b>Net Ending Fund Balance</b>	<b>34,221,211</b>	<b>18,726,700</b>	<b>17,471,576</b>	<b>24,953,048</b>	<b>19,514,212</b>
Net Ending Fund Balance as a % of Expenditures and OFU	50.36%	25.24%	24.27%	30.02%	24.44%



<sup>(1)</sup> Beginning fund balances include the Permanent Reserve.

## City of Auburn

### General Fund (Fund 100 only) - Revenues and Other Financing Sources

Revenue Sources	Audited	Actual as		Original Budget		Mid-Biennium		Increase / (Decrease)	
	Actual	of May 31 (66.7% of year elapsed)	As %*	FY2015	FY2016	FY2015	FY2016	Proposed > Original	Proposed > Original
	FY2014	Amount	As %*	FY2015	FY2016	FY2015	FY2016	FY2015	FY2016
	\$	\$		\$	\$	\$	\$	\$	\$
Sales and use taxes	34,303,569	25,440,523	69.9%	33,188,901	34,180,818	36,400,000	36,690,000	3,211,099	2,509,182
Other locally levied taxes	3,127,456	2,348,913	73.4%	3,011,202	3,033,341	3,201,702	3,117,370	190,500	84,029
<b>Locally Levied Taxes</b>	<b>37,431,025</b>	<b>27,789,436</b>	<b>70.2%</b>	<b>36,200,103</b>	<b>37,214,159</b>	<b>39,601,702</b>	<b>39,807,370</b>	<b>3,401,599</b>	<b>2,593,211</b>
<b>State Shared Taxes</b>	<b>1,031,678</b>	<b>647,679</b>	<b>63.3%</b>	<b>711,295</b>	<b>722,118</b>	<b>1,022,803</b>	<b>782,100</b>	<b>311,508</b>	<b>59,982</b>
Ad valorem taxes	3,872,194	3,863,560	97.7%	3,880,601	3,977,109	3,955,606	4,063,000	75,005	85,891
Government services fees	744,919	617,914	87.9%	703,364	710,398	703,364	700,000	-	(10,398)
<b>Property Taxes</b>	<b>4,617,113</b>	<b>4,481,474</b>	<b>96.2%</b>	<b>4,583,965</b>	<b>4,687,507</b>	<b>4,658,970</b>	<b>4,763,000</b>	<b>75,005</b>	<b>75,493</b>
Franchise fees	968,107	997,409	101.3%	984,774	989,698	984,774	1,000,000	-	10,302
General business license fees	6,107,189	6,352,218	98.4%	6,142,801	6,265,457	6,457,801	6,610,000	315,000	344,543
Residential rental license fees	1,527,020	1,570,138	100.1%	1,484,000	1,513,580	1,569,000	1,605,000	85,000	91,420
Construction permit fees	991,176	723,647	90.5%	520,200	530,604	800,000	850,000	279,800	319,396
Occupation license fee	10,130,069	7,610,056	74.8%	10,189,500	10,392,990	10,177,000	10,291,245	(12,500)	(101,745)
Other licenses and permits	1,045,580	785,298	97.0%	776,950	788,110	809,600	936,000	32,650	147,890
<b>Licenses and Permits</b>	<b>20,769,141</b>	<b>18,038,766</b>	<b>86.7%</b>	<b>20,098,225</b>	<b>20,480,439</b>	<b>20,798,175</b>	<b>21,292,245</b>	<b>699,950</b>	<b>811,806</b>
Court fines	1,059,465	711,684	73.5%	967,878	987,236	967,878	950,000	-	(37,236)
Other fines and costs	347,159	223,486	58.9%	328,159	331,126	379,159	379,000	51,000	47,874
<b>Fines and Costs</b>	<b>1,406,624</b>	<b>935,170</b>	<b>69.4%</b>	<b>1,296,037</b>	<b>1,318,362</b>	<b>1,347,037</b>	<b>1,329,000</b>	<b>51,000</b>	<b>10,638</b>
Public Safety charges - AU	2,460,000	1,891,125	75.0%	2,521,500	2,584,538	2,521,500	2,584,538	-	-
Other charges for services	2,702,042	2,018,503	82.5%	2,175,768	2,200,157	2,445,393	2,422,809	269,625	222,652
<b>Charges for Services</b>	<b>5,162,042</b>	<b>3,909,628</b>	<b>78.7%</b>	<b>4,697,268</b>	<b>4,784,695</b>	<b>4,966,893</b>	<b>5,007,347</b>	<b>269,625</b>	<b>222,652</b>
Investment interest	169,626	103,875	68.3%	158,373	152,896	152,054	147,546	(6,319)	(5,350)
Miscellaneous revenue	927,436	534,978	63.3%	1,048,821	1,058,864	844,934	837,602	(203,887)	(221,262)
<b>Other Revenue</b>	<b>1,097,062</b>	<b>638,853</b>	<b>64.1%</b>	<b>1,207,194</b>	<b>1,211,760</b>	<b>996,988</b>	<b>985,148</b>	<b>(210,206)</b>	<b>(226,612)</b>
<b>Total Revenue</b>	<b>71,514,685</b>	<b>56,441,006</b>	<b>76.9%</b>	<b>68,794,087</b>	<b>70,419,040</b>	<b>73,392,568</b>	<b>73,966,210</b>	<b>4,598,481</b>	<b>3,547,170</b>
Transfers from:									
State 7c Gas Tax Fund	125,000	160,000	66.7%	240,000	150,000	240,000	200,000	-	50,000
State 9c Gas Tax Fund	100,000	100,000	66.7%	150,000	115,000	150,000	165,000	-	50,000
Sewer Fund	71,250	47,500	66.7%	71,250	71,250	71,250	71,250	-	-
<b>Transfers in-Other Funds</b>	<b>296,250</b>	<b>307,500</b>	<b>66.7%</b>	<b>461,250</b>	<b>336,250</b>	<b>461,250</b>	<b>436,250</b>	<b>-</b>	<b>100,000</b>
<b>Total Other Financing Sources</b>	<b>296,250</b>	<b>307,500</b>	<b>66.7%</b>	<b>461,250</b>	<b>336,250</b>	<b>461,250</b>	<b>436,250</b>	<b>-</b>	<b>100,000</b>
<b>Total Revenues &amp; Other Financing Sources</b>	<b>71,810,935</b>	<b>56,748,506</b>	<b>76.8%</b>	<b>69,255,337</b>	<b>70,755,290</b>	<b>73,853,818</b>	<b>74,402,460</b>	<b>4,598,481</b>	<b>3,647,170</b>

\*As % of Mid-Biennium Proposed Budget for Current Fiscal Year.

# City of Auburn

## General Fund (Fund 100 only) - Expenditures

Departments/Divisions	Audited			Mid-Biennium		Increase / (Decrease)	
	Actual	Original Budget		Proposed Budget		Proposed > Original	
	FY2014	FY2015	FY2016	FY2015	FY2016	FY2015	FY2016
	\$	\$	\$	\$	\$	\$	\$
City Council	163,186	190,776	190,776	190,776	190,776	-	-
Office of the City Manager	836,162	914,569	935,047	919,569	970,673	5,000	35,626
Judicial	716,642	797,180	813,422	805,580	842,742	8,400	29,320
Information Technology							
Info Tech	1,089,672	1,102,143	1,124,557	1,177,143	1,150,480	75,000	25,923
GIS	401,932	412,462	420,307	507,462	521,077	95,000	100,770
<b>Total Info Tech</b>	<b>1,491,604</b>	<b>1,514,605</b>	<b>1,544,864</b>	<b>1,684,605</b>	<b>1,671,557</b>	<b>170,000</b>	<b>126,693</b>
Finance	1,303,789	1,393,440	1,422,588	1,445,224	1,496,133	51,784	73,545
Economic Development	1,057,201	1,087,894	1,114,824	1,087,894	1,138,362	-	23,538
Human Resources							
Human Resources	706,261	920,133	791,802	1,000,133	811,385	80,000	19,583
Risk Management	213,958	296,381	300,826	296,381	300,826	-	-
<b>Total Human Resources</b>	<b>920,219</b>	<b>1,216,514</b>	<b>1,092,628</b>	<b>1,296,514</b>	<b>1,112,211</b>	<b>80,000</b>	<b>19,583</b>
Public Safety							
Administration	2,214,141	2,272,064	2,290,707	2,335,633	2,309,013	63,569	18,306
Police	9,738,027	10,135,858	10,352,782	10,225,142	10,926,509	89,284	573,727
Fire	5,311,148	6,032,469	5,726,994	6,166,513	6,018,414	134,044	291,420
Communications	828,654	892,982	916,450	909,138	954,426	16,156	37,976
Codes	572,537	613,810	665,829	613,810	748,585	-	82,756
<b>Total Public Safety</b>	<b>18,664,507</b>	<b>19,947,183</b>	<b>19,952,762</b>	<b>20,250,236</b>	<b>20,956,947</b>	<b>303,053</b>	<b>1,004,185</b>
Public Works							
Administration	566,378	630,888	644,002	630,888	661,074	-	17,072
Construction & Maint.	1,420,323	1,514,293	1,452,133	1,567,043	1,510,512	52,750	58,379
Engineering Design	862,034	879,969	894,573	879,969	941,177	-	46,604
Inspection	465,564	520,649	558,195	520,649	583,719	-	25,524
Traffic Engineering	403,976	449,482	457,081	655,640	470,259	206,158	13,178
<b>Total Public Works</b>	<b>3,718,275</b>	<b>3,995,281</b>	<b>4,005,984</b>	<b>4,254,189</b>	<b>4,166,741</b>	<b>258,908</b>	<b>160,757</b>
Environmental Services							
Administration	280,247	271,782	276,586	271,782	279,558	-	2,972
Animal Control	233,556	262,258	266,300	276,230	284,581	13,972	18,281
ROW Maint.	850,991	935,102	850,532	977,274	932,413	42,172	81,881
Fleet Services	800,142	754,143	805,332	808,665	840,949	54,522	35,617
<b>Total Environ. Services</b>	<b>2,164,936</b>	<b>2,223,285</b>	<b>2,198,750</b>	<b>2,333,951</b>	<b>2,337,501</b>	<b>110,666</b>	<b>138,751</b>
Library	1,592,048	1,673,888	1,672,167	1,674,638	1,743,659	750	71,492
Parks & Recreation							
Administration	1,168,194	1,507,054	1,531,922	1,517,054	1,546,838	10,000	14,916
Leisure Services	1,550,128	1,658,738	1,685,044	1,658,738	1,767,059	-	82,015
Parks & Facilities	2,492,101	2,419,039	2,384,458	2,432,179	2,502,061	13,140	117,603
<b>Total Parks &amp; Recreation</b>	<b>5,210,423</b>	<b>5,584,831</b>	<b>5,601,424</b>	<b>5,607,971</b>	<b>5,815,958</b>	<b>23,140</b>	<b>214,534</b>
Planning	672,644	689,172	704,373	873,672	730,911	184,500	26,538
<b>Departmental Totals</b>	<b>38,511,636</b>	<b>41,228,618</b>	<b>41,249,609</b>	<b>42,424,819</b>	<b>43,174,171</b>	<b>1,196,201</b>	<b>1,924,562</b>
Non-Departmental							
General Operations	2,876,873	3,678,382	3,844,369	3,769,398	3,709,519	91,016	(134,850)
PW Project Operations	5,196,659	3,792,990	4,572,900	9,423,465	10,744,273	5,630,475	6,171,373
P&R Project Operations	-	-	-	370,000	250,000	370,000	250,000
Outside Agencies	932,957	1,016,623	965,663	1,066,623	1,015,663	50,000	50,000
Debt Service	7,371,178	6,130,356	4,924,281	6,130,356	8,511,881	-	3,587,600
<b>Non-Departmental Totals</b>	<b>16,377,667</b>	<b>14,618,351</b>	<b>14,307,213</b>	<b>20,759,842</b>	<b>24,231,336</b>	<b>6,141,491</b>	<b>9,924,123</b>
<b>Total Expenditures</b>	<b>54,889,303</b>	<b>55,846,969</b>	<b>55,556,822</b>	<b>63,184,661</b>	<b>67,405,507</b>	<b>7,337,692</b>	<b>11,848,685</b>
Transfers to Other Funds	1,250,000	4,351,183	4,017,473	6,128,991	-	1,777,808	(4,017,473)
Transfers to Component Units	11,813,079	13,990,500	12,415,500	13,795,500	12,425,500	(195,000)	10,000
<b>Total Other Financing Uses</b>	<b>13,063,079</b>	<b>18,341,683</b>	<b>16,432,973</b>	<b>19,924,491</b>	<b>12,425,500</b>	<b>1,582,808</b>	<b>(4,007,473)</b>
<b>Total Expenditures and Transfers</b>	<b>67,952,382</b>	<b>74,188,652</b>	<b>71,989,795</b>	<b>83,109,152</b>	<b>79,831,007</b>	<b>8,920,500</b>	<b>7,841,212</b>

# City of Auburn

## General Fund (Fund 100 only) - Expenditures by Department and Category

### FY2015 Proposed Expenditures

	Personal Services	Contractual Services	Commo- dities	Capital Outlay	Debt Service	Other	Totals
	\$	\$	\$	\$	\$	\$	\$
City Council	79,226	87,300	24,250	-	-	-	190,776
Office of the City Manager	813,369	90,300	15,900	-	-	-	919,569
Judicial	544,218	237,035	24,327	-	-	-	805,580
Information Technology							
<i>Information Technology</i>	613,289	193,658	295,195	75,000	-	-	1,177,142
<i>GIS</i>	275,210	59,000	138,252	35,000	-	-	507,462
Finance	1,144,674	188,450	88,100	24,000	-	-	1,445,224
Economic Development	1,026,935	38,959	22,000	-	-	-	1,087,894
Human Resources							
<i>Human Resources</i>	580,927	170,300	8,906	240,000	-	-	1,000,133
<i>Risk Management</i>	-	296,381	-	-	-	-	296,381
Public Safety							
<i>Administration</i>	300,421	1,906,746	88,466	40,000	-	-	2,335,633
<i>Police</i>	8,995,108	108,291	824,638	281,880	-	15,225	10,225,142
<i>Fire</i>	4,836,730	108,733	270,150	950,900	-	-	6,166,513
<i>Communications</i>	760,443	107,914	29,805	10,976	-	-	909,138
<i>Codes Enforcement</i>	556,571	44,281	12,958	-	-	-	613,810
Public Works							
<i>Administration</i>	429,070	160,343	41,475	-	-	-	630,888
<i>Construction</i>	991,664	160,944	214,985	199,450	-	-	1,567,043
<i>Engineering Design</i>	810,108	35,615	34,246	-	-	-	879,969
<i>Inspection</i>	446,783	19,926	22,940	31,000	-	-	520,649
<i>Traffic Engineering</i>	224,360	89,593	179,469	162,218	-	-	655,640
Environmental Services							
<i>Administration</i>	112,729	116,698	42,355	-	-	-	271,782
<i>Animal Control</i>	110,429	10,724	15,486	-	-	139,591	276,230
<i>ROW</i>	664,313	52,117	131,644	129,200	-	-	977,274
<i>Fleet Services</i>	610,766	78,072	65,305	54,522	-	-	808,665
Library	1,278,213	209,030	159,395	28,000	-	-	1,674,638
Parks and Recreation							
<i>Administration</i>	398,043	608,731	322,505	-	-	187,775	1,517,054
<i>Leisure Services</i>	1,416,522	94,678	147,538	-	-	-	1,658,738
<i>Parks and Facilities</i>	1,807,995	166,622	340,562	117,000	-	-	2,432,179
Planning	598,172	244,250	23,750	4,500	-	3,000	873,672
General Operations	423,781	2,622,617	103,000	620,000	-	-	3,769,398
PW Project Operations	-	-	-	9,423,465	-	-	9,423,465
P&R Project Operations	-	-	-	370,000	-	-	370,000
Outside Agencies	-	-	-	-	-	1,066,623	1,066,623
Debt Service							
Permanent debt	-	-	-	-	6,130,356	-	6,130,356
Transfers to							
<i>Other Funds</i>	-	-	-	-	-	6,128,991	6,128,991
Component Units							
<i>Auburn City Schools</i>	-	-	-	-	-	11,500,000	11,500,000
<i>Public Park &amp; Rec Board</i>	-	-	-	-	-	165,000	165,000
<i>Industrial Dev Board</i>	-	-	-	-	-	2,130,500	2,130,500
<b>Total Expenditures</b>	<b>30,850,069</b>	<b>8,307,308</b>	<b>3,687,602</b>	<b>12,797,111</b>	<b>6,130,356</b>	<b>21,336,705</b>	<b>83,109,151</b>
As % of Total Expenditures	37%	10%	4%	15%	7%	26%	100%

# City of Auburn

## General Fund (Fund 100 only) - Expenditures by Department and Category

### FY2016 Proposed Expenditures

	Personal Services	Contractual Services	Commo-dities	Capital Outlay	Debt Service	Other	Totals
	\$	\$	\$	\$	\$	\$	\$
City Council	79,226	87,300	24,250	-	-	-	190,776
Office of the City Manager	864,473	90,300	15,900	-	-	-	970,673
Judicial	577,702	240,347	24,693	-	-	-	842,742
Information Technology							
<i>Information Technology</i>	654,294	196,105	300,081	-	-	-	1,150,480
<i>GIS</i>	296,766	60,000	79,311	85,000	-	-	521,077
Finance	1,215,498	190,525	90,110	-	-	-	1,496,133
Economic Development	1,076,489	39,600	22,273	-	-	-	1,138,362
Human Resources							
<i>Human Resources</i>	609,488	192,857	9,040	-	-	-	811,385
<i>Risk Management</i>	-	300,826	-	-	-	-	300,826
Public Safety							
<i>Administration</i>	299,422	1,919,798	89,793	-	-	-	2,309,013
<i>Police</i>	9,697,849	108,271	824,936	280,000	-	15,453	10,926,509
<i>Fire</i>	5,170,261	109,047	267,606	471,500	-	-	6,018,414
<i>Communications</i>	814,642	109,532	30,252	-	-	-	954,426
<i>Codes Enforcement</i>	648,489	44,944	13,152	42,000	-	-	748,585
Public Works							
<i>Administration</i>	456,229	161,370	43,475	-	-	-	661,074
<i>Construction</i>	1,099,331	156,696	218,985	35,500	-	-	1,510,512
<i>Engineering Design</i>	870,268	35,615	35,294	-	-	-	941,177
<i>Inspection</i>	478,210	19,926	23,583	62,000	-	-	583,719
<i>Traffic Engineering</i>	242,030	66,608	161,621	-	-	-	470,259
Environmental Services							
<i>Administration</i>	118,121	118,450	42,987	-	-	-	279,558
<i>Animal Control</i>	118,412	10,861	15,717	-	-	139,591	284,581
<i>ROW</i>	724,057	52,895	133,461	22,000	-	-	932,413
<i>Fleet Services</i>	674,382	77,055	64,512	25,000	-	-	840,949
Library	1,375,591	204,130	163,938	-	-	-	1,743,659
Parks and Recreation							
<i>Administration</i>	421,191	607,711	327,344	-	-	190,592	1,546,838
<i>Leisure Services</i>	1,521,210	96,098	149,751	-	-	-	1,767,059
<i>Parks and Facilities</i>	1,971,272	169,120	345,669	16,000	-	-	2,502,061
Planning	637,911	66,250	23,750	-	-	3,000	730,911
General Operations	169,863	2,986,656	103,000	450,000	-	-	3,709,519
PW Project Operations	-	-	-	10,744,273	-	-	10,744,273
P&R Project Operations	-	-	-	250,000	-	-	250,000
Outside Agencies	-	-	-	-	-	1,015,663	1,015,663
Debt Service							
<i>Permanent debt</i>	-	-	-	-	8,511,881	-	8,511,881
Transfers to							
<i>Component Units</i>							
<i>Auburn City Schools</i>	-	-	-	-	-	11,500,000	11,500,000
<i>Public Park &amp; Rec Board</i>	-	-	-	-	-	170,000	170,000
<i>Industrial Dev Board</i>	-	-	-	-	-	755,500	755,500
<b>Total Expenditures &amp; OFU</b>	<b>32,882,677</b>	<b>8,518,893</b>	<b>3,644,484</b>	<b>12,483,273</b>	<b>8,511,881</b>	<b>13,789,799</b>	<b>79,831,007</b>
As % of Total Expend	41%	11%	5%	16%	11%	17%	100%



# City of Auburn

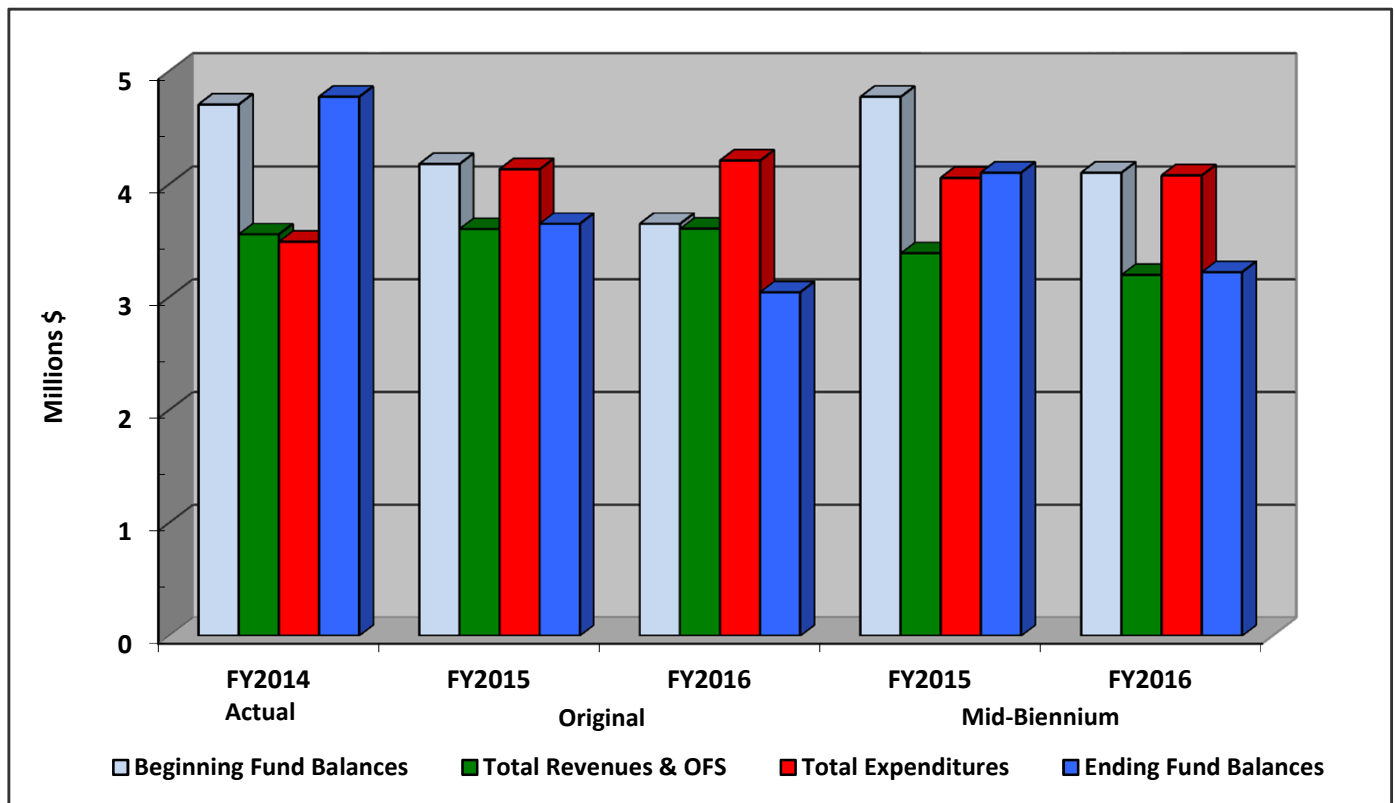
## Total Special Activities of the General Fund - Overview of Changes in Fund Balances

**Special Activities of the General Fund** are used to provide a separate accounting for insurance-related services that are provided by the City to all City departments, as well as to the Auburn Water Works Board.

**Liability Risk Retention Sub-Fund** accounts for the costs of operating the City's general liability and workers' compensation self-insurance program and funding self-insured retentions for other liability exposures.

**Employee Benefit Self-Insurance Sub-Fund** accounts for the cost of operating the City's self-insured employee health benefits program.

	Audited	Original Budget		Mid-Biennium Proposed Budget	
	FY2014	FY2015	FY2016	FY2015	FY2016
	\$	\$	\$	\$	\$
<b>Beginning Fund Balances</b>	<b>4,709,074</b>	<b>4,181,180</b>	<b>3,652,555</b>	<b>4,775,930</b>	<b>4,106,254</b>
Revenues	3,099,666	3,146,177	3,147,841	3,180,477	3,141,541
Other Financing Sources (OFS)	460,000	460,000	460,000	210,000	60,000
<b>Total Revenues &amp; OFS</b>	<b>3,559,666</b>	<b>3,606,177</b>	<b>3,607,841</b>	<b>3,390,477</b>	<b>3,201,541</b>
Expenditures	3,492,810	4,134,802	4,212,646	4,060,153	4,081,809
<b>Total Expenditures</b>	<b>3,492,810</b>	<b>4,134,802</b>	<b>4,212,646</b>	<b>4,060,153</b>	<b>4,081,809</b>
Excess (Deficit) of Revenues & OFS over (under) Expenditures	66,856	(528,625)	(604,805)	(669,676)	(880,268)
<b>Ending Fund Balances</b>	<b>4,775,930</b>	<b>3,652,555</b>	<b>3,047,750</b>	<b>4,106,254</b>	<b>3,225,986</b>



# City of Auburn

## Special Activities of the General Fund

Comparative Revenue, Expenditures, and Changes in Fund Balances

### Liability Risk Retention Fund

	Audited	Original Budget		Mid-Biennium Proposed Budget		Increase/(Decrease) Proposed > Original	
	Actual	FY2015	FY2016	FY2015	FY2016	FY2015	FY2016
	FY2014						
	\$	\$	\$	\$	\$		
<b>Beginning fund balance</b>	<b>1,594,752</b>	<b>1,507,252</b>	<b>1,418,552</b>	<b>1,780,225</b>	<b>1,485,025</b>		
Revenues:							
Interest	7,396	6,800	6,800	6,800	6,800	-	-
Misc. reimbursement	4,821	-	-	-	-	-	-
Reimbursement from AU	1,782	15,000	15,000	15,000	15,000	-	-
Total revenues	13,999	21,800	21,800	21,800	21,800	-	-
Other financing sources (OFS):							
Transfers in from other funds	460,000	460,000	460,000	210,000	60,000	(250,000)	(400,000)
<b>Total revenues and OFS</b>	<b>473,999</b>	<b>481,800</b>	<b>481,800</b>	<b>231,800</b>	<b>81,800</b>	<b>(250,000)</b>	<b>(400,000)</b>
Expenditures:							
Claims payments	129,105	255,000	255,000	255,000	255,000	-	-
Liability Retention	52,983	160,000	160,000	130,000	130,000	(30,000)	(30,000)
Premium expenditures	88,150	97,000	97,000	97,000	97,000	-	-
Legal Professional Services	-	16,000	16,000	10,000	10,000	(6,000)	(6,000)
Administration fees	18,288	42,500	42,500	35,000	35,000	(7,500)	(7,500)
<b>Total expenditures</b>	<b>288,526</b>	<b>570,500</b>	<b>570,500</b>	<b>527,000</b>	<b>527,000</b>	<b>(43,500)</b>	<b>(43,500)</b>
Excess of revenues and other sources over expenditures	185,473	(88,700)	(88,700)	(295,200)	(445,200)		
<b>Ending fund balance</b>	<b>1,780,225</b>	<b>1,418,552</b>	<b>1,329,852</b>	<b>1,485,025</b>	<b>1,039,825</b>		

### Employee Benefit Self-Insurance Fund

	Audited	Original Budget		Mid-Biennium Proposed Budget		Increase/(Decrease) Proposed > Original	
	Actual	FY2015	FY2016	FY2015	FY2016	FY2015	FY2016
	FY2014						
	\$	\$	\$	\$	\$		
<b>Beginning fund balance</b>	<b>3,114,322</b>	<b>2,673,928</b>	<b>2,234,003</b>	<b>2,995,705</b>	<b>2,621,229</b>		
Revenues:							
Employer premiums	1,846,979	1,920,174	1,921,838	1,899,174	1,900,838	(21,000)	(21,000)
Employee premiums	1,153,427	1,189,203	1,189,203	1,158,903	1,158,903	(30,300)	(30,300)
Interest	15,622	15,000	15,000	10,000	10,000	(5,000)	(5,000)
Claims reimbursement	69,639	-	-	90,600	50,000	90,600	50,000
<b>Total revenues</b>	<b>3,085,667</b>	<b>3,124,377</b>	<b>3,126,041</b>	<b>3,158,677</b>	<b>3,119,741</b>	<b>34,300</b>	<b>(6,300)</b>
Expenditures:							
Claims payments	2,747,671	3,044,922	3,090,151	2,744,922	2,790,151	(300,000)	(300,000)
Premium expenditures	245,200	247,869	267,157	262,869	282,157	15,000	15,000
Administration fees	206,884	271,511	284,838	271,511	284,838	-	-
Employee Health Clinic	4,529	-	-	253,851	197,663	253,851	197,663
<b>Total expenditures</b>	<b>3,204,284</b>	<b>3,564,302</b>	<b>3,642,146</b>	<b>3,533,153</b>	<b>3,554,809</b>	<b>(31,149)</b>	<b>(87,337)</b>
Excess of revenues over expenditures	(118,617)	(439,925)	(516,105)	(374,476)	(435,068)		
<b>Ending fund balance</b>	<b>2,995,705</b>	<b>2,234,003</b>	<b>1,717,898</b>	<b>2,621,229</b>	<b>2,186,161</b>		

# City of Auburn

## Total Special Revenue Funds - Overview of Changes in Fund Balances

**Special revenue funds** are operating funds used to account for the proceeds of specific revenue sources that are legally restricted to be spent for specific purposes. Generally accepted accounting principles require these separate Special Revenue Funds, which demonstrate compliance with the legal restrictions on the use of these revenues. The City of Auburn budgets for the following special revenue funds:

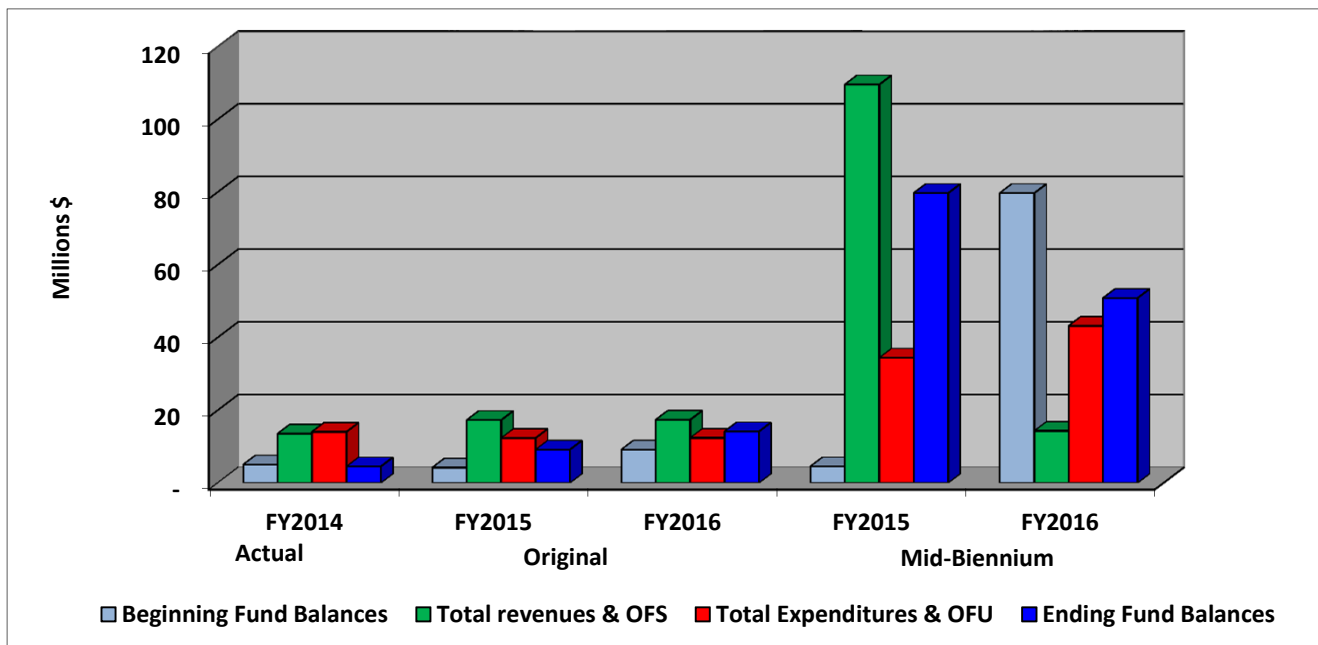
**Seven Cent State Gas Tax Fund** accounts for funds received from the State of Alabama and disbursed for street-related projects.

**Nine Cent State Gas Tax Fund** accounts for Auburn's share of the State of Alabama four cent and five cent gas tax revenues which is disbursed for the resurfacing and restoration of roads, bridges, and streets.

**Special School Tax Fund** accounts for eleven mill ad valorem tax revenues used to pay principal and interest on bonds issued for school purposes and five mill ad valorem tax revenues used in furtherance of public education.

**Public Safety Substance Abuse Prevention Fund** accounts for funds received from the U.S. Marshall used for enforcement of laws against drug trafficking.

	Audited	Original Budget		Mid-Biennium Proposed Budget	
	Actual	FY2015	FY2016	FY2015	FY2016
	\$	\$	\$	\$	\$
<b>Beginning Fund Balances</b>	<b>5,050,153</b>	<b>4,234,896</b>	<b>9,176,704</b>	<b>4,552,396</b>	<b>79,716,983</b>
Revenues	13,565,980	13,439,705	13,766,800	13,837,380	14,324,800
Other Financing Sources (OFS)	-	3,851,183	3,617,473	95,762,387	-
<b>Total revenues &amp; OFS</b>	<b>13,565,980</b>	<b>17,290,888</b>	<b>17,384,273</b>	<b>109,599,767</b>	<b>14,324,800</b>
Expenditures	7,038,737	6,956,057	6,965,307	7,801,961	7,056,667
Other Financing Uses (OFU):	7,025,000	5,393,023	5,440,188	26,633,219	36,131,113
<b>Total Expenditures &amp; OFU</b>	<b>14,063,737</b>	<b>12,349,080</b>	<b>12,405,495</b>	<b>34,435,180</b>	<b>43,187,780</b>
Excess (Deficit) of Revenues & OFS over(under) Expenditures & OFU	(497,756)	4,941,808	4,978,778	75,164,587	(28,862,980)
<b>Ending Fund Balances</b>	<b>4,552,396</b>	<b>9,176,704</b>	<b>14,155,482</b>	<b>79,716,983</b>	<b>50,854,003</b>



# City of Auburn

## Special Revenue Funds

### Comparative Statement of Revenues, Expenditures and Changes in Fund Balances

#### Seven Cent State Gas Tax Fund

	Audited	Original Budget		Mid-Biennium Proposed Budget		Increase/(Decrease) Proposed > Original	
	Actual	FY2015	FY2016	FY2015	FY2016	FY2015	FY2016
	FY2014						
	\$	\$	\$	\$	\$		
<b>Beginning fund balance</b>	<b>151,975</b>	<b>172,475</b>	<b>78,475</b>	<b>174,709</b>	<b>80,709</b>		
Revenues:							
State shared gasoline tax	146,912	145,500	146,000	145,500	146,000	-	-
Interest	822	500	500	500	500	-	-
<b>Total revenues</b>	<b>147,734</b>	<b>146,000</b>	<b>146,500</b>	<b>146,000</b>	<b>146,500</b>	<b>-</b>	<b>-</b>
Other financing uses (OFU):							
<b>Transfers to other funds</b>	<b>125,000</b>	<b>240,000</b>	<b>150,000</b>	<b>240,000</b>	<b>200,000</b>	<b>-</b>	<b>50,000</b>
Excess/(deficit) of revenue over/(under) other financing uses	<b>22,734</b>	<b>(94,000)</b>	<b>(3,500)</b>	<b>(94,000)</b>	<b>(53,500)</b>		
<b>Ending fund balance</b>	<b>174,709</b>	<b>78,475</b>	<b>74,975</b>	<b>80,709</b>	<b>27,209</b>		

#### Nine Cent State Gas Tax Fund

	Audited	Original Budget		Mid-Biennium Proposed Budget		Increase/(Decrease) Proposed > Original	
	Actual	FY2015	FY2016	FY2015	FY2016	FY2015	FY2016
	FY2014						
	\$	\$	\$	\$	\$		
<b>Beginning fund balance</b>	<b>107,171</b>	<b>115,671</b>	<b>78,671</b>	<b>122,799</b>	<b>85,799</b>		
Revenues:							
State shared gasoline tax	115,053	112,500	113,500	112,500	113,500	-	-
Interest	574	500	500	500	500	-	-
<b>Total revenues</b>	<b>115,627</b>	<b>113,000</b>	<b>114,000</b>	<b>113,000</b>	<b>114,000</b>	<b>-</b>	<b>-</b>
Other financing uses (OFU):							
<b>Transfers to other funds</b>	<b>100,000</b>	<b>150,000</b>	<b>115,000</b>	<b>150,000</b>	<b>165,000</b>	<b>-</b>	<b>50,000</b>
Excess/(deficit) of revenue over/(under) other financing uses	<b>15,627</b>	<b>(37,000)</b>	<b>(1,000)</b>	<b>(37,000)</b>	<b>(51,000)</b>		
<b>Ending fund balance</b>	<b>122,799</b>	<b>78,671</b>	<b>77,671</b>	<b>85,799</b>	<b>34,799</b>		

# City of Auburn

## Special Revenue Funds

### Comparative Statement of Revenues, Expenditures and Changes in Fund Balances

#### Special School Ad Valorem Tax ~ A Major Fund

	Audited	Original Budget		Mid-Biennium Proposed Budget		Increase/(Decrease) Proposed > Original	
	Actual	FY2015	FY2016	FY2015	FY2016	FY2015	FY2016
		\$	\$	\$	\$		
<b>Beginning fund balance</b>	<b>4,654,853</b>	<b>3,819,047</b>	<b>8,918,605</b>	<b>4,120,560</b>	<b>79,462,529</b>		
Revenues:							
General property tax	13,165,962	13,147,955	13,473,550	13,400,830	13,762,550	252,875	289,000
Interest	33,645	30,000	30,000	102,500	197,000	72,500	167,000
Total revenues	13,199,608	13,177,955	13,503,550	13,503,330	13,959,550	325,375	456,000
Other financing sources (OFS)							
Proceeds of debt*	-	-	-	91,911,204	-	91,911,204	-
Transfer from General Fund	-	3,851,183	3,617,473	3,851,183	-	-	(3,617,473)
Total Other Financing Sources	-	3,851,183	3,617,473	95,762,387	-	91,911,204	(3,617,473)
<b>Total revenues and OFS</b>	<b>13,199,608</b>	<b>17,029,138</b>	<b>17,121,023</b>	<b>109,265,717</b>	<b>13,959,550</b>	<b>92,236,579</b>	<b>(3,161,473)</b>
Expenditures:							
General Operations/Administrative	512,044	502,000	509,000	442,000	509,000	(60,000)	-
Debt Service	6,421,857	6,424,557	6,426,807	7,238,529	6,425,082	813,972	(1,725)
Total Expenditures	6,933,901	6,926,557	6,935,807	7,680,529	6,934,082	753,972	(1,725)
Other financing uses (OFU)							
Pymt to Refunded Bond Escrow Agent	-	-	-	9,990,196	-	9,990,196	-
Transfer to Board of Education	6,800,000	5,003,023	5,175,188	5,003,023	4,266,113	-	(909,075)
Transfer to BOE - debt proceeds	-	-	-	11,250,000	31,500,000	11,250,000	31,500,000
Total Other Financing Uses	6,800,000	5,003,023	5,175,188	26,243,219	35,766,113	21,240,196	30,590,925
<b>Total expenditures and OFU</b>	<b>13,733,901</b>	<b>11,929,580</b>	<b>12,110,995</b>	<b>33,923,748</b>	<b>42,700,195</b>	<b>21,994,168</b>	<b>30,589,200</b>
Excess/(deficit) of revenue and other sources over/(under) expenditures and other uses	<b>(534,294)</b>	<b>5,099,558</b>	<b>5,010,028</b>	<b>75,341,969</b>	<b>(28,740,645)</b>		
<b>Ending fund balance</b>	<b>4,120,560</b>	<b>8,918,605</b>	<b>13,928,633</b>	<b>79,462,529</b>	<b>50,721,884</b>		

\*Proceeds of debt includes \$10,240,000 for refunding in October 2014, \$78,145,000 bond proceeds and \$3,526,203 bond premium for construction of the new high school.

#### Public Safety Substance Abuse Prevention

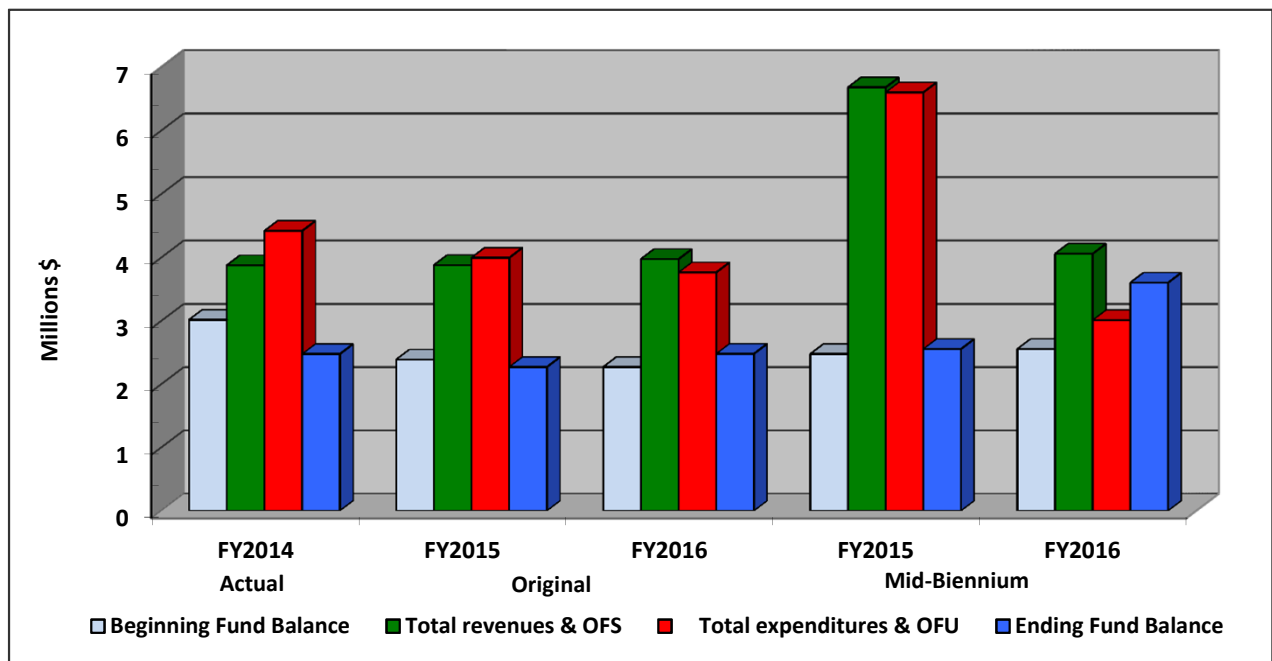
	Audited	Original Budget		Mid-Biennium Proposed Budget		Increase/(Decrease) Proposed > Original	
	Actual	FY2015	FY2016	FY2015	FY2016	FY2015	FY2016
		\$	\$	\$	\$		
<b>Beginning fund balance</b>	<b>136,153</b>	<b>127,703</b>	<b>100,953</b>	<b>134,329</b>	<b>87,947</b>		
Revenues:							
Confiscation revenue	64,865	2,000	2,000	72,100	104,000	70,100	102,000
Sale of surplus assets	37,138	-	-	1,600	-	1,600	-
Interest	1,009	750	750	1,350	750	600	-
<b>Total revenues</b>	<b>103,012</b>	<b>2,750</b>	<b>2,750</b>	<b>75,050</b>	<b>104,750</b>	<b>72,300</b>	<b>102,000</b>
Expenditures:							
<b>Total Expenditures</b>	<b>104,836</b>	<b>29,500</b>	<b>29,500</b>	<b>121,432</b>	<b>122,585</b>	<b>91,932</b>	<b>93,085</b>
Excess/(deficit) of revenue and other sources over/(under) expenditures and other uses	<b>(1,824)</b>	<b>(26,750)</b>	<b>(26,750)</b>	<b>(46,382)</b>	<b>(17,835)</b>		
<b>Ending fund balance</b>	<b>134,329</b>	<b>100,953</b>	<b>74,203</b>	<b>87,947</b>	<b>70,112</b>		

# City of Auburn

## **Debt Service Fund - Comparative Revenues, Expenditures and Changes in Fund Balance**

The **Special 5-Mill Tax Fund** accounts for revenues received from five mills of ad valorem tax dedicated to the payment of principal and interest on bonds issued to finance projects approved by the citizens of Auburn in referenda. In 2014, the City Council dedicated the resources of the Special 5-Mill Tax Fund to provide for construction of new school facilities; in April of 2015, voters approved the use of these funds to construct a new high school and other facility improvements. In FY2016, the City's General Fund will assume all the current outstanding debt in this fund, and the Special 5-Mill Tax Fund will service the approved 2015 debt issued for school capital investments.

	Audited Actual	Original Budget		Mid-Biennium Proposed Budget	
	FY2014	FY2015	FY2016	FY2015	FY2016
	\$	\$	\$	\$	\$
<b>Beginning Fund Balance</b>	<b>3,019,959</b>	<b>2,389,723</b>	<b>2,272,719</b>	<b>2,477,784</b>	<b>2,556,831</b>
<b>Revenues</b>					
General property tax	3,862,390	3,865,144	3,961,278	3,938,890	4,045,570
Interest	16,495	16,000	16,000	16,000	16,000
Total revenues	3,878,885	3,881,144	3,977,278	3,954,890	4,061,570
Other financing sources (OFS)	-	-	-	2,726,966	-
<b>Total revenues &amp; OFS</b>	<b>3,878,885</b>	<b>3,881,144</b>	<b>3,977,278</b>	<b>6,681,856</b>	<b>4,061,570</b>
<b>Expenditures</b>					
General Operations					
Tax Administration Fee	150,674	146,875	150,529	146,875	150,529
Debt Service	4,270,386	3,851,273	3,617,473	3,765,340	2,863,002
Total expenditures	4,421,060	3,998,148	3,768,002	3,912,215	3,013,531
Other financing uses (OFU)					
Pymt. to refund bond escrow agent	-	-	-	2,690,594	-
<b>Total expenditures &amp; OFU</b>	<b>4,421,060</b>	<b>3,998,148</b>	<b>3,768,002</b>	<b>6,602,809</b>	<b>3,013,531</b>
Excess (deficit) of Revenue & OFS over(under) Expenditures & OFU	(542,175)	(117,004)	209,276	79,047	1,048,039
<b>Ending Fund Balance</b>	<b>2,477,784</b>	<b>2,272,719</b>	<b>2,481,995</b>	<b>2,556,831</b>	<b>3,604,870</b>



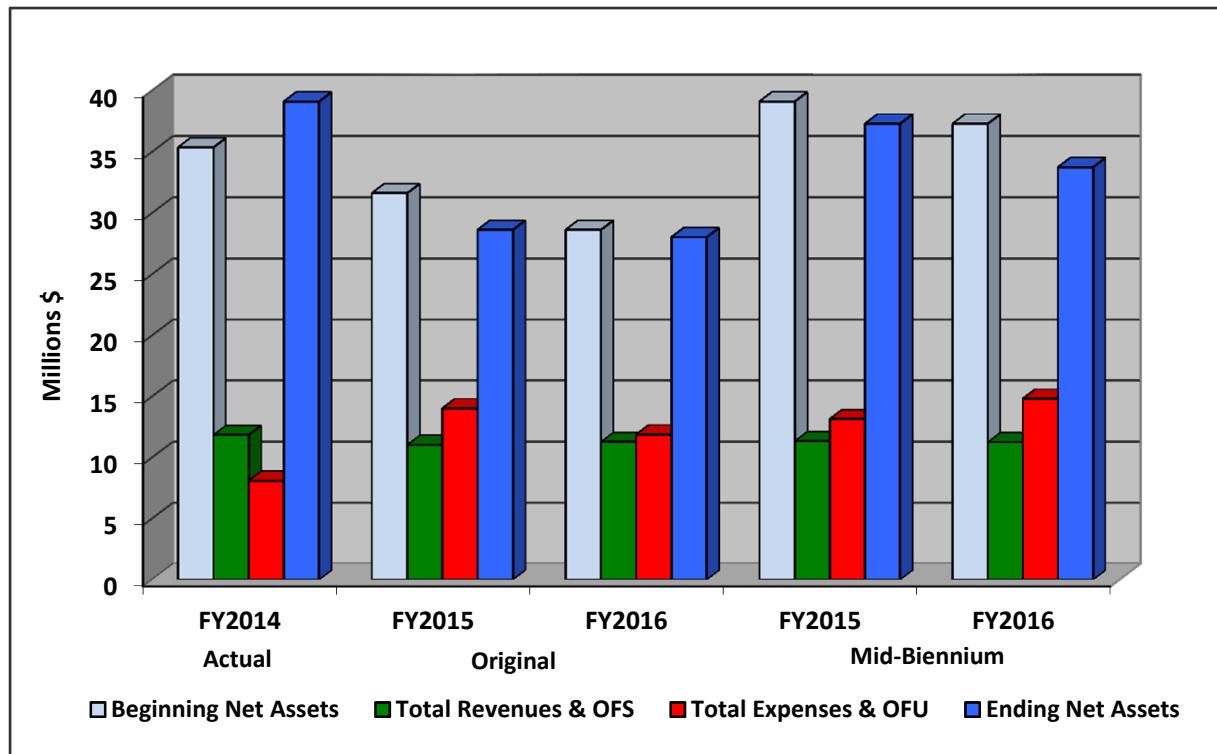
# City of Auburn

## Sewer Fund - Overview of Changes in Net Assets

**Enterprise funds** are funds used to account for operations that are financed and operated in a manner similar to private business enterprises. The intent is that the cost, including depreciation, of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

**Sewer Operating Fund** accounts for revenues earned from and costs related to the provision of sewer service.

	Audited Actual	Original Budget		Mid-Biennium Proposed Budget	
	FY2014	FY2015	FY2016	FY2015	FY2016
	\$	\$	\$	\$	\$
<b>Beginning Net Assets</b>	<b>35,366,548</b>	<b>31,628,884</b>	<b>28,636,175</b>	<b>39,118,166</b>	<b>37,306,156</b>
Operating Revenue	11,129,213	10,956,350	11,206,450	11,212,550	11,187,450
Non-Operating Revenue	722,373	88,050	79,350	133,050	79,350
Other Financing Sources (OFS)	4	-	-	-	-
<b>Total Revenues &amp; OFS</b>	<b>11,851,590</b>	<b>11,044,400</b>	<b>11,285,800</b>	<b>11,345,600</b>	<b>11,266,800</b>
Operating Expenses*	8,023,722	13,960,859	11,811,253	13,081,360	14,746,637
Other Financing Uses (OFU)	76,250	76,250	76,250	76,250	76,250
<b>Total Expenses &amp; OFU</b>	<b>8,099,972</b>	<b>14,037,109</b>	<b>11,887,503</b>	<b>13,157,610</b>	<b>14,822,887</b>
Excess of Revenues & OFS over Expenses & OFU	3,751,618	(2,992,709)	(601,703)	(1,812,010)	(3,556,087)
<b>Ending Net Assets</b>	<b>39,118,166</b>	<b>28,636,175</b>	<b>28,034,472</b>	<b>37,306,156</b>	<b>33,750,069</b>



\* Actual amounts are reported on the full accrual basis (capital assets are capitalized and expensed through depreciation and principal debt payments are a reduction of liabilities). The budget is prepared on a modified accrual basis, including depreciation, capital outlays, and principal debt payments.

**City of Auburn**  
**Sewer Fund - Revenues and Expenses**

	Audited	Original Budget		Mid-Biennium Proposed Budget		Increase / (Decrease) Proposed>Original	
	Actual	FY2015	FY2016	FY2015	FY2016	FY2015	FY2016
	FY2014						
<b>Revenue</b>							
<i>Operating Revenue</i>							
Sewer Service Fees	\$ 9,707,872	\$ 9,883,200	\$ 10,100,900	\$ 9,883,200	\$ 10,100,900	\$ -	\$ -
Sewer penalties	105,899	100,000	100,000	100,000	100,000	-	-
Sewer tap fees	7,365	7,500	7,500	7,500	7,500	-	-
Sewer surcharge	24,169	19,000	19,000	-	-	(19,000)	(19,000)
Sewer access fees	1,147,200	874,800	907,200	1,150,000	907,200	275,200	-
Grants	2,300	-	-	-	-	-	-
Misc. revenue	63,158	600	600	600	600	-	-
Reimbursement/Water Board	71,250	71,250	71,250	71,250	71,250	-	-
Total Operating Revenue	11,129,213	10,956,350	11,206,450	11,212,550	11,187,450	256,200	(19,000)
<i>Non-Operating Revenue</i>							
Investment interest	31,326	33,050	24,350	33,050	24,350	-	-
Sale of surplus assets	10,047	5,000	5,000	50,000	5,000	45,000	-
Capital Contributions	681,000	50,000	50,000	50,000	50,000	-	-
Total Non-Operating Revenue	722,373	88,050	79,350	133,050	79,350	45,000	-
<i>Other Financing Sources</i>							
Debt Proceeds	4	-	-	-	-	-	-
<b>Total Revenue &amp; Other Sources</b>	<b>11,851,590</b>	<b>11,044,400</b>	<b>11,285,800</b>	<b>11,345,600</b>	<b>11,266,800</b>	<b>301,200</b>	<b>(19,000)</b>
<b>Expenses</b>							
<i>Sewer Administration</i>							
Personal Services	293,711	350,299	357,846	350,299	371,272	-	13,426
Contractual Services	608,855	691,000	691,000	691,500	691,500	500	500
Commodities	3,421	15,750	15,250	15,750	15,250	-	-
Capital Outlay	-	30,000	-	30,000	-	-	-
Total Sewer Administration	905,988	1,087,049	1,064,096	1,087,549	1,078,022	500	13,926
<i>Sewer Maintenance</i>							
Personal Services	604,210	639,789	706,138	653,789	761,187	14,000	55,049
Contractual Services	60,784	71,000	69,500	80,500	80,500	9,500	11,000
Commodities	227,705	239,750	237,250	292,466	287,750	52,716	50,500
Capital Outlay	-	628,000	223,500	736,000	235,000	108,000	11,500
Total Sewer Maintenance	892,699	1,578,539	1,236,388	1,762,755	1,364,437	184,216	128,049
<i>Watershed Management</i>							
Personal Services	113,447	147,522	149,770	147,522	158,227	-	8,457
Contractual Services	17,010	31,800	26,800	26,800	31,800	(5,000)	5,000
Commodities	13,378	18,400	17,900	18,400	17,900	-	-
Capital Outlay	-	56,000	28,000	56,000	32,000	-	4,000
Total Watershed Management	143,835	253,722	222,470	248,722	239,927	(5,000)	17,457
<i>Sewer Pumping and Treatment</i>							
Contractual Services	1,490,304	1,722,521	1,722,521	1,697,521	1,794,453	(25,000)	71,932
Commodities	28,682	65,000	65,000	79,700	72,400	14,700	7,400
Capital Outlay	-	-	-	-	32,000	-	32,000
Total Sewer Pumping and Treatment	1,518,986	1,787,521	1,787,521	1,777,221	1,898,853	(10,300)	111,332
<i>General Operations</i>							
Contractual Services	2,418,633	2,562,211	2,604,711	2,506,711	2,642,211	(55,500)	37,500
Commodities	69,384	5,000	5,000	5,000	5,000	-	-
Debt Service - Principal	-	2,205,000	2,315,000	2,205,000	2,395,000	-	80,000
Debt Service - Interest	2,073,026	2,080,817	1,985,067	1,591,388	1,847,187	(489,429)	(137,880)
Debt Service - Bond Expenses	1,170	-	-	232,534	-	232,534	-
Total General Operations	4,562,214	6,853,028	6,909,778	6,540,633	6,889,398	(312,395)	(20,380)
<i>Project Operations</i>							
Total Operating Expenses	8,023,722	13,960,859	11,811,253	13,081,360	14,746,637	(879,499)	2,935,384
<i>Other Financing Uses (OFU)</i>							
Transfer to General Fund	71,250	71,250	71,250	71,250	71,250	-	-
Transfer to Liab/Risk Fund	5,000	5,000	5,000	5,000	5,000	-	-
Total Other Financing Uses	76,250	76,250	76,250	76,250	76,250	-	-
<b>Total Expenses and Other Financing Uses (OFU)</b>	<b>8,099,972</b>	<b>14,037,109</b>	<b>11,887,503</b>	<b>13,157,610</b>	<b>14,822,887</b>	<b>(879,499)</b>	<b>2,935,384</b>
Excess(deficit) of Revenue and Other Sources over(under) Expenses & Uses	<b>3,751,618</b>	<b>(2,992,709)</b>	<b>(601,703)</b>	<b>(1,812,010)</b>	<b>(3,556,087)</b>		
Beginning Net Assets	<b>35,366,548</b>	<b>31,628,884</b>	<b>28,636,175</b>	<b>39,118,166</b>	<b>37,306,156</b>		
Ending Net Assets	<b>39,118,166</b>	<b>28,636,175</b>	<b>28,034,472</b>	<b>37,306,156</b>	<b>33,750,069</b>		



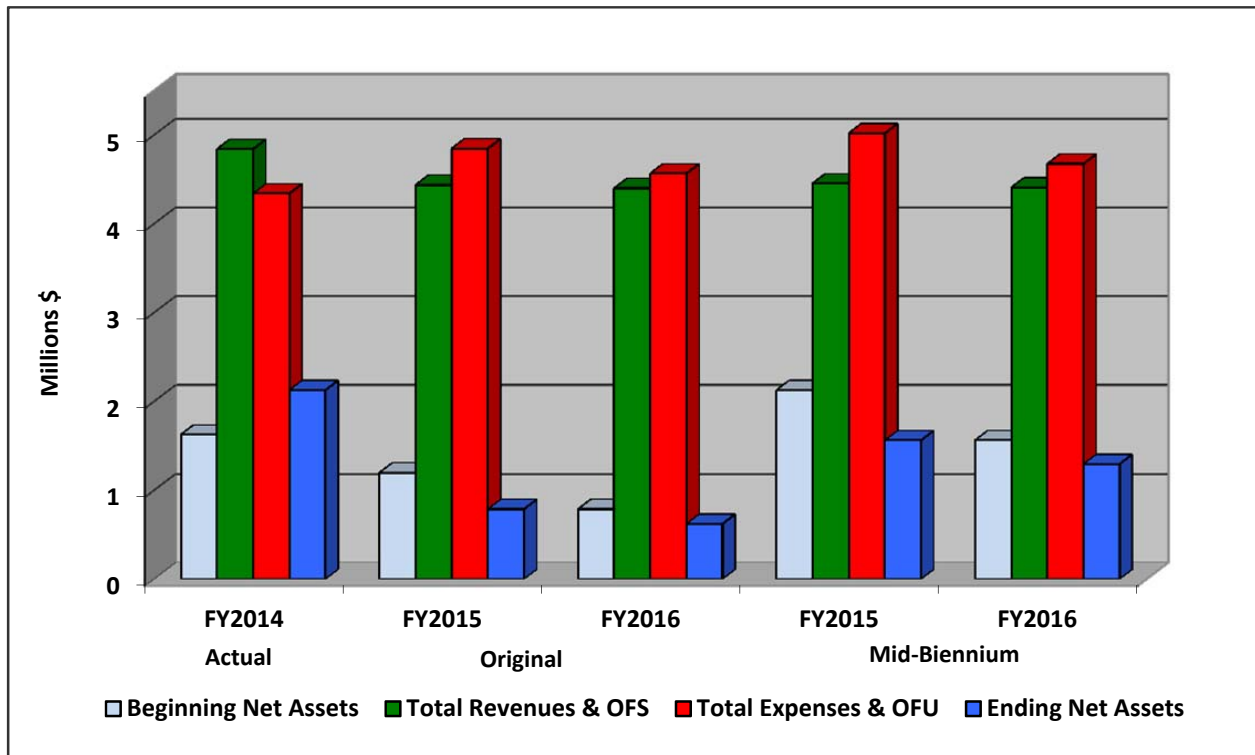
# City of Auburn

## Solid Waste Management Fund - Overview of Changes in Net Assets

**Enterprise funds** are funds used to account for operations that are financed and operated in a manner similar to private business enterprises. The intent is that the cost, including depreciation, of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

**Solid Waste Management Fund** accounts for revenues earned from and costs related to the provision of solid waste and recycling services.

	Audited		Mid-Biennium		
	Actual	Original Budget	Proposed Budget		
	FY2014	FY2015	FY2016	FY2015	FY2016
	\$	\$	\$	\$	\$
<b>Beginning Net Assets</b>	<b>1,626,348</b>	<b>1,197,931</b>	<b>787,573</b>	<b>2,127,708</b>	<b>1,563,070</b>
Operating Revenue	4,204,189	4,336,300	4,399,300	4,347,800	4,404,300
Non-Operating Revenue	288,329	1,000	1,000	7,500	3,500
Other Financing Sources (OFS)	350,000	100,000	-	100,000	-
<b>Total Revenues &amp; OFS</b>	<b>4,842,518</b>	<b>4,437,300</b>	<b>4,400,300</b>	<b>4,455,300</b>	<b>4,407,800</b>
Operating Expenses*	4,055,095	4,792,658	4,510,925	4,964,938	4,620,443
Other Financing Uses (OFU)	286,063	55,000	55,000	55,000	55,000
<b>Total Expenses &amp; OFU</b>	<b>4,341,158</b>	<b>4,847,658</b>	<b>4,565,925</b>	<b>5,019,938</b>	<b>4,675,443</b>
Excess (deficit) of Revenues over (under) Expenses	501,360	(410,358)	(165,625)	(564,638)	(267,643)
<b>Ending Net Assets</b>	<b>2,127,708</b>	<b>787,573</b>	<b>621,948</b>	<b>1,563,070</b>	<b>1,295,427</b>



\*Actual amounts are reported on the full accrual basis: capital assets are capitalized and expensed through depreciation. The budget is prepared on a modified accrual basis: capital outlays are reflected as expenses for budgetary control purposes.

# City of Auburn

## Solid Waste Management Fund - Revenues and Expenses

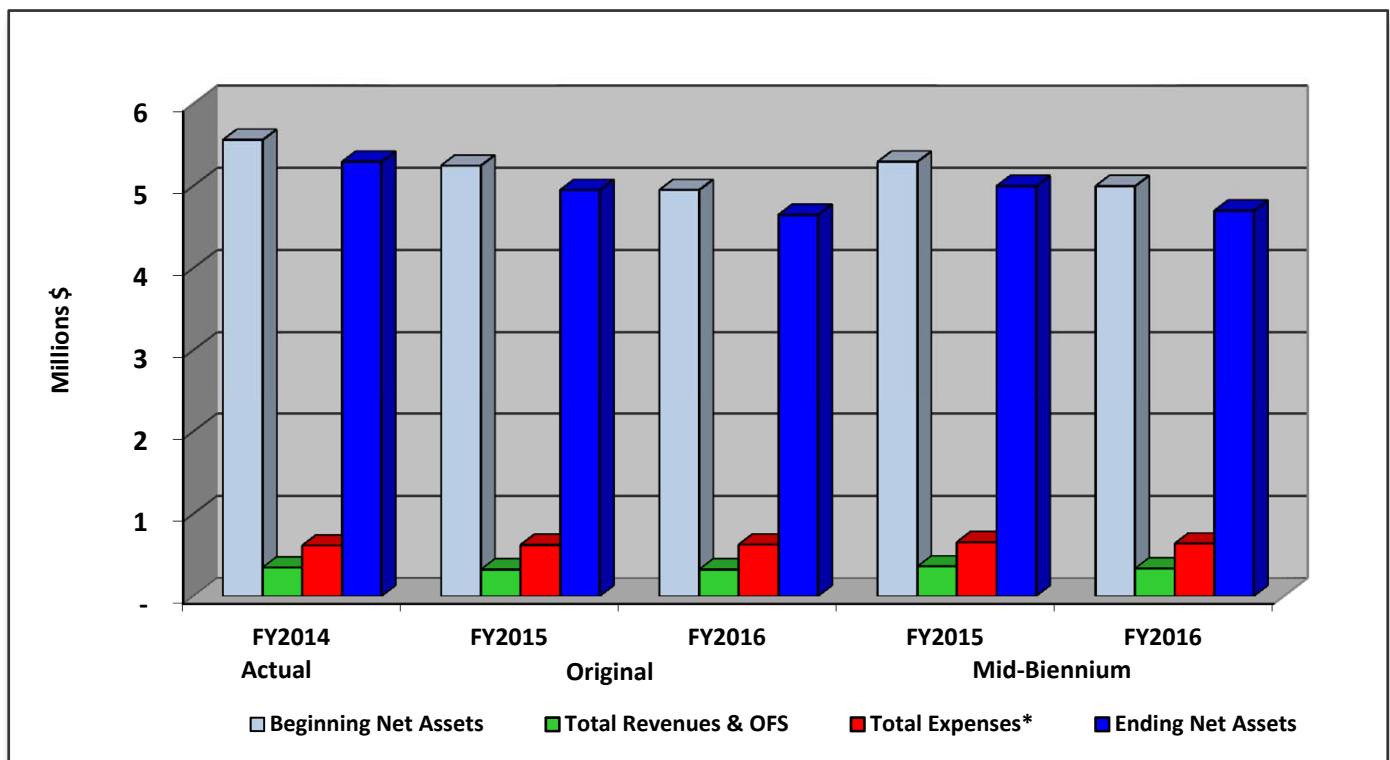
	Audited	Original Budget		Mid-Biennium Proposed Budget		Increase / (Decrease)	
	FY2014	FY2015	FY2016	FY2015	FY2016	FY2015	FY2016
<b>Revenue</b>							
<i>Operating Revenue</i>	\$	\$	\$	\$	\$	\$	\$
Solid waste collection fees	4,074,831	4,210,000	4,273,000	4,210,000	4,273,000	-	-
Solid waste special collection fees	20,656	20,000	20,000	25,000	25,000	5,000	5,000
Solid waste white goods	968	1,000	1,000	1,000	1,000	-	-
Solid waste penalties	69,646	65,000	65,000	65,000	65,000	-	-
Recycling revenues	32,889	40,000	40,000	40,000	40,000	-	-
Miscellaneous revenue	5,198	300	300	6,800	300	6,500	-
<b>Total Operating Revenue</b>	<b>4,204,189</b>	<b>4,336,300</b>	<b>4,399,300</b>	<b>4,347,800</b>	<b>4,404,300</b>	<b>11,500</b>	<b>5,000</b>
<i>Non-Operating Revenue</i>							
Investment interest	2,483	1,000	1,000	3,500	3,500	2,500	2,500
Sale of surplus assets	13,751	-	-	4,000	-	4,000	-
Grants	272,095	-	-	-	-	-	-
<b>Total Non-Operating Revenue</b>	<b>288,329</b>	<b>1,000</b>	<b>1,000</b>	<b>7,500</b>	<b>3,500</b>	<b>6,500</b>	<b>2,500</b>
<i>Other Financing Sources</i>							
Transfer in from General Fund	350,000	100,000	-	100,000	-	-	-
<b>Total Revenue &amp; OFS</b>	<b>4,842,518</b>	<b>4,437,300</b>	<b>4,400,300</b>	<b>4,455,300</b>	<b>4,407,800</b>	<b>18,000</b>	<b>7,500</b>
<b>Expenses</b>							
<i>Administration</i>							
Personal Services	318,685	322,554	330,274	322,554	337,344	-	7,070
Contractual Services	305,090	334,000	334,000	334,000	334,000	-	-
<b>Total - Administration</b>	<b>623,775</b>	<b>656,554</b>	<b>664,274</b>	<b>656,554</b>	<b>671,344</b>	<b>-</b>	<b>7,070</b>
<i>Recycling Division</i>							
Personal Services	903,466	870,599	911,660	870,599	963,154	-	51,494
Contractual Services	418,803	445,728	419,519	460,728	419,519	15,000	-
Commodities	204,784	220,025	223,311	220,025	223,311	-	-
Capital Outlay	-	282,000	65,000	406,780	65,000	124,780	-
Projects	11,879	-	-	-	-	-	-
<b>Total - Recycling Division</b>	<b>1,538,932</b>	<b>1,818,352</b>	<b>1,619,490</b>	<b>1,958,132</b>	<b>1,670,984</b>	<b>139,780</b>	<b>51,494</b>
<i>Solid Waste Division</i>							
Personal Services	854,606	868,000	907,427	900,500	958,381	32,500	50,954
Contractual Services	598,908	600,724	626,000	600,724	626,000	-	-
Commodities	375,399	380,423	386,129	380,423	386,129	-	-
Capital Outlay	-	390,000	227,000	390,000	227,000	-	-
<b>Total - Solid Waste Division</b>	<b>1,828,913</b>	<b>2,239,147</b>	<b>2,146,556</b>	<b>2,271,647</b>	<b>2,197,510</b>	<b>32,500</b>	<b>50,954</b>
<i>General Operations</i>							
Personal Services	9,946	12,500	14,500	12,500	14,500	-	-
Contractual Services	47,769	49,345	49,345	49,345	49,345	-	-
Commodities	5,761	4,260	4,260	4,260	4,260	-	-
Projects	-	12,500	12,500	12,500	12,500	-	-
<b>Total - General Operations</b>	<b>63,475</b>	<b>78,605</b>	<b>80,605</b>	<b>78,605</b>	<b>80,605</b>	<b>-</b>	<b>-</b>
<b>Total Operating Expenses</b>	<b>4,055,095</b>	<b>4,792,658</b>	<b>4,510,925</b>	<b>4,964,938</b>	<b>4,620,443</b>	<b>172,280</b>	<b>109,518</b>
<i>Other Financing Uses (OFU)</i>							
Transfers to Liab/Risk Fund	55,000	55,000	55,000	55,000	55,000	-	-
Transfers to Outside Agencies	231,063	-	-	-	-	-	-
<b>Total Other Financing Uses</b>	<b>286,063</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>-</b>	<b>-</b>
<b>Total Expenses</b>	<b>4,341,158</b>	<b>4,847,658</b>	<b>4,565,925</b>	<b>5,019,938</b>	<b>4,675,443</b>	<b>172,280</b>	<b>109,518</b>
Excess (deficit) of Revenue over (under) Expenses	501,360	(410,358)	(165,625)	(564,638)	(267,643)		
<b>Beginning Net Assets</b>	<b>1,626,348</b>	<b>1,197,931</b>	<b>787,573</b>	<b>2,127,708</b>	<b>1,563,070</b>		
<b>Ending Net Assets</b>	<b>2,127,708</b>	<b>787,573</b>	<b>621,948</b>	<b>1,563,070</b>	<b>1,295,427</b>		

# City of Auburn

## Public Park and Recreation Board - Overview of Changes in Net Assets

**Public Park and Recreation Board Fund** accounts for revenues earned from and costs related to the operation of the Yarbrough Tennis Center.

	Audited Actual	Original Budget		Mid-Biennium Proposed Budget	
	FY2014	FY2015	FY2016	FY2015	FY2016
	\$	\$	\$	\$	\$
<b>Beginning Net Assets</b>	<b>5,560,180</b>	<b>5,247,399</b>	<b>4,950,371</b>	<b>5,293,646</b>	<b>4,997,618</b>
Operating Revenue	158,789	165,000	165,000	196,000	168,000
Other Financing Sources (OFS)	190,127	160,000	160,000	165,000	170,000
<b>Total Revenues &amp; OFS</b>	<b>348,917</b>	<b>325,000</b>	<b>325,000</b>	<b>361,000</b>	<b>338,000</b>
<b>Total Expenses*</b>	<b>615,450</b>	<b>622,028</b>	<b>626,664</b>	<b>657,028</b>	<b>637,763</b>
Excess of Revenues and OFS over Expenses	(266,533)	(297,028)	(301,664)	(296,028)	(299,763)
<b>Ending Net Assets</b>	<b>5,293,646</b>	<b>4,950,371</b>	<b>4,648,707</b>	<b>4,997,618</b>	<b>4,697,855</b>



\*Actual amounts are reported on the full accrual basis: capital assets are capitalized and expensed through depreciation. The budget is prepared on a modified accrual basis: capital outlays are reflected as expenses for budgetary control purposes.

# City of Auburn

## Public Park and Recreation Board - Revenues and Expenses

	Audited	Original Budget		Mid-Biennium Proposed Budget		Increase / (Decrease) Proposed>Original	
	Actual	FY2015	FY2016	FY2015	FY2016	FY2015	FY2016
<b>Revenue</b>							
<i>Operating Revenue</i>							
	\$	\$	\$	\$	\$	\$	\$
Tennis Center Revenue	14,630	13,000	13,000	18,500	16,000	5,500	3,000
Membership Fees	22,518	20,500	20,500	20,500	20,500	-	-
Tennis court Fees	30,447	31,500	31,500	31,500	31,500	-	-
Investment Interest	1	-	-	-	-	-	-
Reimbursement/Auburn University	91,194	100,000	100,000	125,500	100,000	25,500	-
Total Operating Revenue	158,789	165,000	165,000	196,000	168,000	31,000	3,000
<i>Other Financing Sources</i>							
Transfer in - General Fund	190,127	160,000	160,000	165,000	170,000	5,000	10,000
Total Other Financing Sources	190,127	160,000	160,000	165,000	170,000	5,000	10,000
<b>Total Revenue &amp; Other Sources</b>	<b>348,917</b>	<b>325,000</b>	<b>325,000</b>	<b>361,000</b>	<b>338,000</b>	<b>36,000</b>	<b>13,000</b>
<b>Expenses</b>							
<i>Tennis Center</i>							
Personal Services	173,028	186,085	188,745	186,085	199,844	-	11,099
Contractual Services	112,746	110,308	111,965	110,308	111,965	-	-
Commodities	28,160	21,185	21,504	21,185	21,504	-	-
Capital Outlay	-	-	-	35,000	-	35,000	-
Total Tennis Center	313,934	317,578	322,214	352,578	333,313	35,000	11,099
<i>Non-departmental</i>							
Contractual Services	3,248	4,450	4,450	4,450	4,450	-	-
Depreciation expense	298,269	300,000	300,000	300,000	300,000	-	-
Total Non-departmental	301,517	304,450	304,450	304,450	304,450	-	-
<b>Total Expenses</b>	<b>615,450</b>	<b>622,028</b>	<b>626,664</b>	<b>657,028</b>	<b>637,763</b>	<b>35,000</b>	<b>11,099</b>
Excess (deficit) of Revenue and OFS over (under) Expenses	(266,533)	(297,028)	(301,664)	(296,028)	(299,763)	1,000	1,901
Beginning Net Assets	<b>5,560,180</b>	<b>5,247,399</b>	<b>4,950,371</b>	<b>5,293,646</b>	<b>4,997,618</b>		
Ending Net Assets	<b>5,293,646</b>	<b>4,950,371</b>	<b>4,648,707</b>	<b>4,997,618</b>	<b>4,697,855</b>		

## City of Auburn

### Budgeted Capital Outlay - Vehicles & Equipment (by Funding Source)

#### General Fund - FY2016

		Equipment Replacement	Equipment Expansion	Total
		\$	\$	\$
<b>Public Safety</b>				
Patrol Units (10)	Police	270,000		
Canine - Explosives Detection & Tracking	Police	10,000		
Fire Pumper Truck - (Engine 2, Station 2)	Fire	450,000		
Forcible Entry Training Equipment	Fire		9,000	
Trench Rescue Stabilization Equipment	Fire		12,500	
1/2 Ton Extended Cab Pickup Truck	Codes Enforcement	42,000		
<b>Total - Public Safety</b>				<b>793,500</b>
<b>Public Works</b>				
1/2 Ton Extended Cab 4WD Pickup Truck (2)	Inspections	62,000		
3/4 Ton Extended Cab 4WD Pickup Truck	Constr. & Maint.	35,500		
<b>Total - Public Works</b>				<b>97,500</b>
<b>Environmental Services</b>				
Litter Collection Van	ROW	22,000		
1/2 Ton Service Truck	Fleet Services	25,000		
<b>Total - Environmental Services</b>				<b>47,000</b>
<b>Parks &amp; Recreation</b>				
Tractor	Parks & Facilities	16,000		
<b>Total - Parks &amp; Recreation</b>				<b>16,000</b>
<b>Total - General Fund</b>		<b>932,500</b>	<b>21,500</b>	<b>954,000</b>

#### Sewer Fund - FY2016

<b>Water Resource Management</b>				
1 Ton 4WD Crew Cab Pickup	Sewer Maintenance	40,000	40,000	
Backhoe	Sewer Maintenance	120,000		
Air Compressor	Sewer Maintenance	20,000		
Rotary Cutter	Sewer Maintenance	7,500	7,500	
1/2 Ton 4WD Pickup	Swr. Pumping & Trt.		32,000	
1/2 Ton 4WD Pickup	Watershed Mgt.	32,000		
<b>Total - Sewer Fund</b>		<b>219,500</b>	<b>79,500</b>	<b>299,000</b>

#### Solid Waste Management Fund - FY2016

<b>Environmental Services</b>				
Backhoe	Recycling	65,000		
25Y Rearloading Automated Packer Truck	Solid Waste	203,000		
3/4 Ton Pickup Truck	Solid Waste	24,000		
<b>Total - Solid Waste Management Fund</b>		<b>292,000</b>	-	<b>292,000</b>
<b>Total - All Funds</b>		<b>1,444,000</b>	<b>101,000</b>	<b>1,545,000</b>

# City of Auburn

## Conditional Capital Outlay - Vehicles & Equipment

### General Fund - FY2016

Conditional Capital Outlay includes vehicles and equipment that are necessary and warranted, but are not within the scope of the City's projected resource availability for the biennium. After the City completes the FY2015 financial audits, the Office of the City Manager, in conjunction with the Finance Director, Fleet Services Manager and impacted department directors, will re-evaluate these items for purchase based on a revised projection of available resources. If these items are approved for purchase, budget adjustments will be requested at Mid-Year.

		Equipment Replacement	Expansion - Other	Total
		\$	\$	\$
<b>Public Works</b>				
Dump Truck (2)	Constr. & Maint.	176,000		
Asphalt Roller	Constr. & Maint.	45,000		
1/2 Ton 4WD Extended Cab Truck (2)	Engineering	62,000		
1/2 Ton 4WD Extended Cab Truck	Inspections	31,000		
1/2 Ton 4WD Extended Cab Truck	Traffic Eng.	31,000		
Bucket Truck	Traffic Eng.	180,000		
<b>Total - Public Works</b>				<b>525,000</b>
<b>Parks &amp; Recreation</b>				
Tractor	Parks & Facilities	18,000		
Sport Utility Vehicle	Parks & Facilities	24,000		
1/2 Ton Pickup Truck (2)	Parks & Facilities	48,000		
Compact Pickup Truck (3)	Parks & Facilities	60,000		
7-passenger Mini Van	Parks & Facilities	24,000		
Dump Truck	Parks & Facilities	40,000		
3/4 Ton Pickup Truck	Parks & Facilities	28,000		
<b>Total - Parks &amp; Recreation</b>				<b>242,000</b>
<b>Total - General Fund</b>		<b>767,000</b>	<b>-</b>	<b>767,000</b>

**City of Auburn**  
*Budgeted Capital Outlay - Projects (by Funding Source)*

**General Fund**

		FY2015 Proposed Budget	FY2016 Proposed Budget	Biennial Total
Budgeted In		\$	\$	\$
<b>Departmental Projects</b>				
CityWorks Software Implementation Projects	Information Technology - GIS	95,000	85,000	180,000
Kronos Time & Attendance System Replacement	Human Resources	240,000	-	240,000
Back-up Generator Replacements for Fire Stations	Public Safety - Admin.	150,000	-	150,000
Security Cameras for PS Police building	Public Safety - Police	40,000	-	40,000
Patrol Vehicle Laptop Replacement	Public Safety - Police	60,000	60,000	120,000
Sealcoating and Restriping of Parking Lot	Library	6,000	-	6,000
Garden Drainage Project	Library	10,000	-	10,000
Tinting of Clerestory Windows at Main Building	Library	12,000	-	12,000
<b>Total - Departmental</b>		<b>613,000</b>	<b>145,000</b>	<b>758,000</b>
<b>General Operations Projects</b>				
City Hall Roof Recoating	General Operations	100,000	-	100,000
Redundant Network Link between City Hall and DJWMC	General Operations	150,000	-	150,000
Enterprise Financial Software Replacement	General Operations	-	100,000	100,000
Human Resources Building Renovations	General Operations	350,000	-	350,000
Facilities Renovations and Improvements (OCM Project Budget)	General Operations	20,000	350,000	370,000
<b>Total - General Operations</b>		<b>620,000</b>	<b>450,000</b>	<b>1,070,000</b>
<b>Public Works Project Operations</b>				
Illuminated Street Name Sign Project	Traffic Signs/Signal Parts	105,539	-	105,539
Neighborhood Cleanup Projects	Special Projects	25,000	25,000	50,000
Exit 50&57 I-85 Lighting Landscaping - Design (project cancelled)	Special Projects	5,000	-	5,000
GPS Utility Inventory Project	Special Projects	111,000	111,000	222,000
Public Safety Impound Facility - Phase 1 - Site/Fence Construction	Special Projects	150,000	-	150,000
Public Safety Impound Facility - Phase 2 - Bldg. Construction	Special Projects	240,000	150,000	390,000
Renew Opelika Road - Phase 1	Special Projects	1,786,000	-	1,786,000
Mitcham Avenue Streetscape Project	Special Projects	250,000	-	250,000
Opelika Road - Mall Corridor Phase	Special Projects	485,000	-	485,000
Samford/Fuel Depot Project	Special Projects	-	250,000	250,000
Auburn Technology Park South Deceleration Lane	Intersection Improvements	41,000	-	41,000
Toomer's Corner Improvements	Intersection Improvements	1,900,000	-	1,900,000
S. College/Longleaf Intersection Impr. - ATRIP match	Intersection Improvements	235,673	-	235,673
Opelika/EUD Intersection Impr. - ATRIP Match	Intersection Improvements	347,577	-	347,577
Project Twister decel lane - Reimbursed by Hudmon	Intersection Improvements	31,530	-	31,530
N. Donahue Drive Widening: Cary to Bedell	Road Reconstruction	512,000	-	512,000
Wire Rd Turn Lane (City portion)	Road Reconstruction	8,070	200,000	208,070
Intersection Signalization Project - TBD upon warrant	Traffic Signal Improvements	200,000	350,000	550,000
Traffic Signal Cabinet Rewiring (3 per year)	Traffic Signal Improvements	45,000	45,000	90,000
Signalized Intersection Coordination Project - AOMPO match	Traffic Signal Improvements	-	153,000	153,000
Cox/Longleaf Traffic Signal Installation	Traffic Signal Improvements	-	125,000	125,000
Opelika/Commerce Traffic Signal Installation	Traffic Signal Improvements	-	60,000	60,000
Moore's Mill Road Bridge Replacement - ATRIP match	Bridge Improvements	5,000	3,218,883	3,223,883
Parking Deck Inspection and Maintenance	Downtown & Parking Impr.	-	100,000	100,000
Downtown Improvements - South College Improvements	Downtown & Parking Impr.	-	1,000,000	1,000,000
Downtown Parking Meter System	Downtown & Parking Impr.	84,502	-	84,502
Downtown Parking Phase 2	Downtown & Parking Impr.	500,000	-	500,000
North College Streetscape	Downtown & Parking Impr.	70,000	-	70,000
Downtown Parking Lot Phase 3b (kiosks/resurf.)	Downtown & Parking Impr.	120,000	-	120,000
Annual Street Resurfacing & Restriping - Street Segments TBD	Street Resurfacing/Restriping	1,207,699	2,000,000	3,207,699
Woodfield Drive Resurf. & Traffic Signal Repl. - AOMPO match	Street Resurfacing/Restriping	82,600	-	82,600
Donahue Drive Resurfacing - AOMPO match	Street Resurfacing/Restriping	-	99,640	99,640
Gay Street Resurfacing: Reese to Woodfield - AOMPO match	Street Resurfacing/Restriping	36,000	-	36,000
EUD Resurfacing: Windsor Drive - AOMPO match	Street Resurfacing/Restriping	-	28,000	28,000
EUD Resurfacing: McKinley to Old Mill - AOMPO match	Street Resurfacing/Restriping	-	53,750	53,750
Duck Samford Parking Lot Resurfacing	Street Resurfacing/Restriping	31,000	-	31,000
Cured-In-Place Pipe (CIPP) Storm Drain Rehabilitation	Drainage Projects	134,610	75,000	209,610
West Glenn Avenue Sidewalk & Resurfacing Project	Sidewalk Projects	200,000	-	200,000
Sidewalk Construction Projects - Segments TBD	Sidewalk Projects	-	200,000	200,000
West Longleaf Streetlight Project	Street Lights	33,665	-	33,665
DJWMC Landscaping & Site Improvements	Douglas J. Watson Municipal Complex	100,000	-	100,000
Police/Public Safety/Court Renovations	Douglas J. Watson Municipal Complex	340,000	2,500,000	2,840,000
<b>Total - Public Works Project Operations</b>		<b>9,423,465</b>	<b>10,744,273</b>	<b>20,167,738</b>

**City of Auburn**  
*Budgeted Capital Outlay - Projects (by Funding Source)*

Budgeted In		FY2015 Proposed Budget \$	FY2016 Proposed Budget \$	Biennial Total \$
<b>Parks &amp; Recreation Project Operations</b>				
Kiesel Park ADA Restroom and Parking/Pedestrian Improvements	Kiesel Park	200,000	200,000	400,000
Town Creek Park ADA Improvements & Accessible Dog Park	Town Creek Park	50,000	-	50,000
Samford Pool Pump Replacement	Special Projects	60,000	-	60,000
Special Projects	Special Projects	-	50,000	50,000
Westview Cemetery Improvements	Westview Cemetery	60,000	-	60,000
<b>Total - Parks &amp; Recreation Project Operations</b>		<b>370,000</b>	<b>250,000</b>	<b>620,000</b>
<b>Industrial Development Board Projects</b>				
Auburn Technology Park West	Transfers to IDB	2,027,808	100,000	2,127,808
The Depot Project	Transfers to IDB	1,450,000	-	1,450,000
<b>Total - IDB Projects</b>		<b>3,477,808</b>	<b>100,000</b>	<b>3,577,808</b>
<b>Total - General Fund Projects</b>		<b>14,504,273</b>	<b>11,689,273</b>	<b>26,193,546</b>

**Sewer Fund**

<b>Projects</b>				
Blower Replacement Project (turbo blowers)	WPCF Improvements	200,000	1,300,000	1,500,000
Security gate	WPCF Improvements	20,000	-	20,000
Emergency clarifier repair	WPCF Improvements	170,000	70,000	240,000
WPCF Master Plan Update (Professional Services)	WPCF Improvements	60,000	-	60,000
Headworks screen rebuild	WPCF Improvements	-	400,000	400,000
Beltpress conveyor	WPCF Improvements	-	75,000	75,000
WPCF Security Camera Project	WPCF Improvements	-	25,000	25,000
WPCF Miscellaneous Projects	WPCF Improvements	50,000	250,000	300,000
Solamere & Shadow Wood Lift Station Bypass Pump	Lift Station Bypass Pumps	23,760	-	23,760
Wimberly Station 2 Lift Station Bypass Pump	Lift Station Bypass Pumps	11,880	-	11,880
Stone Creek Lift Station Bypass Pump	Lift Station Bypass Pumps	60,000	10,000	70,000
Downtown Improvements - Toomer's Corner Sewer	Sewer Collection System Projects	40,000	-	40,000
Downtown Parking Phase 2	Sewer Collection System Projects	180,000	-	180,000
Southside Sewer Basins 13 and 17B Rehab	Sewer Collection System Projects	425,000	20,000	445,000
Northside Sewer Basin 5 Rehab	Sewer Collection System Projects	25,000	225,000	250,000
Ross Street Sewer Rehab	Sewer Collection System Projects	26,840	-	26,840
Southside Sewer Basin Flow Monitoring Study	Sewer Collection System Projects	60,000	-	60,000
Tanglewood Sewer Project	Sewer Collection System Projects	60,000	-	60,000
Alumni Center Repair Work	Sewer Collection System Projects	20,000	-	20,000
Glenn Avenue Sewer Rehab	Sewer Collection System Projects	-	75,000	75,000
Parkerson Mill Stream Stabilization Project	Sewer Collection System Projects	-	90,000	90,000
Wright's Mill Road Rehab Project (Martin)	Sewer Collection System Projects	-	25,000	25,000
Miscellaneous collection system projects	Sewer Collection System Projects	50,000	350,000	400,000
Sewer Collection System Modeling Software	Software Projects	34,500	-	34,500
CityWorks Software Impl. - Sewer Fund	Software Projects	23,000	-	23,000
Sewer Collection System SCADA Improvements	Other Projects	10,500	-	10,500
GPS Utility Inventory Project - City SewerFund Portion	Other Projects	113,000	111,000	224,000
Aerial Topographical Mapping - Sewer Fund Portion	Other Projects	1,000	-	1,000
West Samford Fuel Depot - Sewer portion	Other Projects	-	150,000	150,000
Blueway/Greenway Easement Improvement Project	Other Projects	-	100,000	100,000
<b>Total - Sewer Fund Projects</b>		<b>1,664,480</b>	<b>3,276,000</b>	<b>4,940,480</b>

**Solid Waste Management Fund**

<b>Projects</b>				
CityWorks Software Implementation		12,500	12,500	25,000
<b>Total - Solid Waste Management Fund</b>		<b>12,500</b>	<b>12,500</b>	<b>25,000</b>
<b>Total - All Funds</b>		<b>16,181,253</b>	<b>14,977,773</b>	<b>31,159,026</b>



**City of Auburn**  
**Capital Improvement Plan by Project Category**  
**Fiscal Years 2015 - 2020 - Mid-Biennium Revision**

The City of Auburn maintains a Capital Improvement Plan (CIP) which covers a six-year, or 3 biennia, period. This plan details both the timing and funding sources of various capital infrastructure needs of the City, as determined by the City's management team and professional engineering staff, and is reflective of the priorities of City Council and residents. Through annual updating and continual monitoring of infrastructure conditions, funding status and a changing urban environment, the CIP is a flexible tool for developing an attractive built-environment, while realizing the constraints imposed by limited resources.

The table below offers a summary of funding capacity from a number of sources, and is organized by year. Projects are grouped into category by type and the funding source available is identified by the color-coding in the table below. Only projects with an identified funding source appear on the CIP. The last four years represent a reasonable assumption of available funding, both from internal and external sources. Expenditures for projects on the CIP are included in the City's long-range expenditure projections.

	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	Total
General Fund	14,504,273	11,689,273	5,140,000	5,323,000	5,973,000	5,840,000	48,469,546
General Fund Conditional	-	1,000,000	3,769,000	1,361,000	1,000,000	1,000,000	8,130,000
General Obligation Debt	-	-	9,905,000	-	-	-	9,905,000
Other Funding Sources	525,208	880,000	-	-	-	-	1,405,208
Solid Waste Management Fund	12,500	12,500	-	-	-	-	25,000
ALDOT/MPO	2,125,778	12,380,726	1,946,767	750,000	750,000	750,000	18,703,271
Sewer Fund	1,664,480	3,276,000	2,000,000	700,000	700,000	1,750,000	10,090,480
Water Works Board	161,000	261,000	50,000	-	-	50,000	522,000
<b>Total</b>	<b>18,993,238</b>	<b>29,499,499</b>	<b>22,810,767</b>	<b>8,134,000</b>	<b>8,423,000</b>	<b>9,390,000</b>	<b>97,250,504</b>

Projects	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	Total
<b>Redevelopment &amp; Neighborhood Enhancement Projects</b>							
Downtown Improvements - Toomer's Corner	1,900,000						1,900,000
Downtown Improvements - Toomer's Corner Sewer	40,000						40,000
Downtown Parking Meter System	84,502						84,502
Downtown Parking Phase 2	500,000						500,000
Downtown Parking Phase 2 - Sewer Portion	180,000						180,000
Downtown Parking Phase 2 - AWWB Portion	50,000						50,000
Downtown Parking Phase 2 - 2012 5 Mill Portion	183,000						183,000
Downtown Parking Kiosks/Resurfacing	120,000						120,000
Downtown Improvements - South College		1,000,000					1,000,000
Downtown Improvements - Future Projects			1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
Renew Opelika Road - Phase 1 - Gay to Ross	1,786,000						1,786,000
Renew Opelika Road - Mall Corridor	485,000						485,000
Renew Opelika Road - Dean Road Area		1,000,000					1,000,000
Renew Opelika Road - Future Projects			1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
The Depot Project	1,450,000						1,450,000
Mitcham Avenue Streetscape Project	250,000						250,000
North College Streetscape Project	70,000						70,000
Neighborhood Cleanup Projects	25,000	25,000	25,000	25,000	25,000	25,000	150,000
West Glenn Avenue Sidewalk & Resurfacing Project	200,000						200,000
New Sidewalk Construction Projects <sup>1</sup>		200,000	200,000	200,000	200,000	200,000	1,000,000
<b>Total - Redevelopment &amp; N/E Projects</b>	<b>7,323,502</b>	<b>2,225,000</b>	<b>2,225,000</b>	<b>2,225,000</b>	<b>2,225,000</b>	<b>2,225,000</b>	<b>18,448,502</b>

<b>Technology Infrastructure Investments</b>							
Sewer Collection System Modeling Software	34,500						34,500
CityWorks Software Implementation - General Fund	95,000	85,000	35,000	35,000	35,000	35,000	320,000
CityWorks Software Impl. - Solid Waste Mgt. Fund	12,500	12,500					25,000
CityWorks Software Impl. - Sewer Fund	23,000						23,000
Sewer Collection System SCADA Improvements	10,500						10,500
City Hall/DSB Network Redundancy Project	150,000						150,000
Time & Attendance Software Replacement	240,000						240,000
Police Patrol Vehicle Laptops	60,000	60,000	60,000				180,000
Enterprise Financial Software Replacement		100,000	100,000	100,000			300,000
GPS Utility Inventory Project- City General Fund Portion	111,000	111,000					222,000
GPS Utility Inventory Project - City SewerFund Portion	113,000	111,000					224,000
GPS Utility Inventory Project - AWWB Portion	111,000	111,000					222,000
Signalized Intersection Coord. Project - City Portion		153,000					153,000
Signalized Intersection Coord. Project - AOMPO Portion		608,400					608,400
Aerial Topographical Mapping - General Fund Portion			50,000			50,000	100,000
Aerial Topographical Mapping - Sewer Fund Portion	1,000		50,000			50,000	101,000
Aerial Topographical Mapping - AWWB Portion			50,000			50,000	100,000
<b>Total - Technology Investments</b>	<b>961,500</b>	<b>1,351,900</b>	<b>345,000</b>	<b>135,000</b>	<b>35,000</b>	<b>185,000</b>	<b>3,013,400</b>

**City of Auburn**  
**Capital Improvement Plan by Project Category**  
**Fiscal Years 2015 - 2020 - Mid-Biennium Revision**

Projects	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	Total
<b>City Facility Improvements</b>							
Facilities Renovation and Improvement Projects <sup>2</sup>	20,000	350,000	250,000	750,000	750,000	750,000	2,870,000
Police Building Camera Project	40,000						40,000
City Hall Roof Recoating Project	100,000						100,000
Human Resources Renovations and ADA Impr.	350,000						350,000
Public Safety/Police/Court Impr. - Gen. Fund	340,000	2,500,000	1,000,000				3,840,000
Public Safety/Police/Court Impr. - Judicial. Fund		500,000					500,000
DJWMC Landscaping & Site Improvement Project	100,000						100,000
Library Maintenance and Improvement Projects	28,000						28,000
Back up Generators for Fire Stations	150,000						150,000
Shug Jordan Public Safety Annex - Impound Project	390,000	150,000					540,000
Parking Deck Routine Inspection and Maintenance		100,000	100,000		100,000		300,000
West Samford Fuel Depot		250,000					250,000
West Samford Fuel Depot - Sewer portion		150,000					150,000
West Samford Fuel Depot - AWWB portion		150,000					150,000
Fire Station Number 6 (Northside)			950,000				950,000
Auburn Technology Park West Annex	2,027,808	100,000					2,127,808
Future Technology Park			9,905,000				9,905,000
<b>Total - City Facility Improvements</b>	<b>3,545,808</b>	<b>4,250,000</b>	<b>12,205,000</b>	<b>750,000</b>	<b>850,000</b>	<b>750,000</b>	<b>22,350,808</b>

<b>Transportation Improvements</b>							
South College/Auburn Tech Park South Decel. Lane	41,000						41,000
EUD/Opelika Road Decel Lane	31,530						31,530
I-85 Exit 51 & 57 Landscape Design (cancelled)	5,000						5,000
FY2015 Subdivision Completion Project - SD Bond funding	273,728						273,728
Annual Street Resurfacing and Restriping	1,207,699	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	11,207,699
Projected AOMPO Project Funding for Road Projects		1,946,767	1,946,767	750,000	750,000	750,000	6,143,534
Woodfield Dr. Resurfacing & Traffic Signal - City Portion	82,600						82,600
Woodfield Dr. Resurfacing & Traffic Signal - AOMPO Portion	330,440						330,440
N. Donahue Dr. Widening: Cary Dr. to Bedell Ave.	512,000						512,000
Donahue Drive Resurfacing - City Portion		99,640					99,640
Donahue Dr. Resurfacing - AOMPO Portion		398,560					398,560
Gay St. Resurfacing: Reese to Woodfield - City Portion	36,000						36,000
Gay St. Resurfacing: Reese to Woodfield - AOMPO Portion	144,000						144,000
EUD Resurfacing: Windsor Drive - City Portion		28,000					28,000
EUD Resurfacing: Windsor Drive - AOMPO Portion		112,000					112,000
EUD Resurfacing: McKinley to Old Mill - City Portion		53,750					53,750
EUD Resurfacing: McKinley to Old Mill - AOMPO Portion		215,000					215,000
S. College/Longleaf Intersection Improvements	235,673						235,673
S. College/Longleaf Intersection Impr. - ATRIP	598,711						598,711
Opelika/EUD Intersection Improvements	347,577						347,577
Opelika/EUD Intersection Improvements - ATRIP	1,052,627						1,052,627
Wire Road Turn Lane	8,070	200,000					208,070
Wire Road Turn Lane - Developer funding		380,000					380,000
Cox Rd./Wire Rd. Intersection Impr. & Widening			1,769,000				1,769,000
Hwy. 14/Webster Road Intersection Improvements				361,000			361,000
Street Name Sign Illumination Project	105,539						105,539
Traffic Signal Rewiring Projects	45,000	45,000	45,000	45,000	45,000	45,000	270,000
Intersection Signalization Project - Cox/Longleaf		125,000					125,000
Intersection Signalization Project - Opelika/Commerce		60,000					60,000
Intersection Signalization Project - Toomer's Corner	200,000						200,000
Intersection Signalization Projects <sup>4</sup>		350,000		200,000	200,000	200,000	950,000
West Longleaf Streetlight Project	33,665						33,665
Moores Mill Road @ I-85 Bridge Replacement	5,000	3,218,883					3,223,883
Moores Mill Road @ I-85 Bridge Replacement - ATRIP		9,099,999					9,099,999
Gay Street at Town Creek Bridge Replacement				643,000			643,000
Old Mill Road Bridge Replacement					643,000		643,000
Dean Rd. Improvements					650,000		650,000
Bragg Ave. Widening						1,210,000	1,210,000
<b>Total - Transportation Improvements</b>	<b>5,295,858</b>	<b>18,332,599</b>	<b>5,760,767</b>	<b>3,999,000</b>	<b>4,288,000</b>	<b>4,205,000</b>	<b>41,881,224</b>

**City of Auburn**  
**Capital Improvement Plan by Project Category**  
**Fiscal Years 2015 - 2020 - Mid-Biennium Revision**

Projects	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	Total
<b>Parks &amp; Recreation Improvements</b>							
Frank Brown Parking Lot & B-Ball Court ADA Impr.	30,000						30,000
Westview Cemetery Improvements Project	60,000						60,000
Yarbrough Tennis Court Resurfacing Project - PPRB	9,587						9,587
Yarbrough Tennis Court Resurfacing Project - AU	58,893						58,893
Samford Pool Pump Replacement Project	60,000						60,000
Town Creek ADA Improvements Project	50,000						50,000
Duck Samford Parking Lot Resurfacing & ADA Impr.	31,000						31,000
Blueway/Greenway Easement Improvement Project		100,000					100,000
Kiesel Park ADA Improvements	170,000	200,000					370,000
Parks & Recreation Facilities Upgrades <sup>3</sup>		50,000	250,000	250,000	250,000	250,000	1,050,000
<b>Total - Parks &amp; Recreation Improvements</b>	<b>469,480</b>	<b>350,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>1,819,480</b>
<b>Sewer, Watershed &amp; Stormwater Improvements</b>							
CIPP - Cured-In-Place-Pipe Drainage Improvements	134,610	75,000	75,000	75,000	75,000	75,000	509,610
Blower Replacement Project (turbo blowers)	200,000	1,300,000					1,500,000
Security gate	20,000						20,000
Emergency clarifier repair	170,000	70,000					240,000
WPCF Master Plan Update (Professional Services)	60,000						60,000
Headworks screen rebuild		400,000					400,000
Beltpress conveyor		75,000					75,000
Generator replacement			1,000,000				1,000,000
WPCF Security Camera Project		25,000					25,000
HC Morgan Admin Building Renovation Project			250,000				250,000
WPCF Miscellaneous Projects	50,000	250,000	250,000	250,000	250,000	250,000	1,300,000
Clarifier expansion						1,000,000	1,000,000
Solamere & Shadow Wood Lift Station Bypass Pump	23,760						23,760
Wimberly Station 2 Lift Station Bypass Pump	11,880						11,880
Stone Creek Lift Station Bypass Pump	60,000	10,000					70,000
Southside Sewer Basins 13 and 17B Rehab	425,000	20,000					445,000
Northside Sewer Basin 5 Rehab	25,000	225,000					250,000
Ross Street Sewer Rehab	26,840						26,840
Southside Sewer Basin Flow Monitoring Study	60,000						60,000
Tanglewood Sewer Project	60,000						60,000
Alumni Center Repair Work	20,000						20,000
Glenn Avenue Sewer Rehab		75,000					75,000
Parkerson Mill Stream Stabilization Project		90,000					90,000
Wright's Mill Road Rehab Project (Martin)		25,000					25,000
Miscellaneous collection system projects	50,000	350,000	450,000	450,000	450,000	450,000	2,200,000
<b>Total - Sewer &amp; Stormwater Improvements</b>	<b>1,397,090</b>	<b>2,990,000</b>	<b>2,025,000</b>	<b>775,000</b>	<b>775,000</b>	<b>1,775,000</b>	<b>9,737,090</b>
<b>Total - Projects</b>	<b>18,993,238</b>	<b>29,499,499</b>	<b>22,810,767</b>	<b>8,134,000</b>	<b>8,423,000</b>	<b>9,390,000</b>	<b>97,250,504</b>

1 - The FY2015-FY2020 CIP includes a reduced budget for new sidewalks. Sidewalk segments that are planned can be found on the Future Projects page following the CIP. Segments will be constructed in the areas of highest need first as the annual budget allows. The City will continue to aggressively seek grant funding for sidewalk projects.

2 - With the increased appropriation to Auburn City Schools, planned expansions and new construction of City facilities has been placed on hold. City staff has developed a working plan to renovate existing facilities in order to optimize them for continued occupancy without the need for significant additional square footage. Additional recommendations for facilities investments will be included in the FY2017-FY2018 Biennial Budget proposal.

3 - The primary funding mechanism for Parks & Recreation facilities projects, the Special Five Mill Tax Fund, has been dedicated for use by Auburn City Schools. Upgrades and improvements to Auburn parks and leisure facilities will be made as funding allows and as recommended by the Parks, Leisure and Culture Master Plan, currently underway. The funds included above will primarily target improvements to Parks & Recreation facilities to enhance accessibility under the Americans with Disabilities Act (ADA).

4 - Intersections that are planned for signalization are included in the Future Projects page following the CIP. Signals will be installed once traffic volumes warrant them and as the budget allows. Signals planned for state-controlled roads are contingent upon ALDOT approval.

<b>Funding Source Key</b>	General Fund	GF Conditional	Other Funds	SWMF	AWWB	G.O. Debt	Sewer Fund	ALDOT/MPO
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# City of Auburn

## Capital Improvement Plan - Future Projects

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*Projects appearing on the Capital Improvement Plan - Future Projects include projects that have been delayed due to the need to provide additional funds to Auburn City Schools, or projects for which no significant design or detailed cost estimation has been performed. Many of these projects have been identified through one or more long-range studies or conceptual plans and are part of the City's long-term plans. As projects on the current CIP are completed or as local conditions change, these projects are evaluated for further consideration and funding.*

### Recreational Facilities

Lake Wilmore Community Center and pool/aquatics facility  
Additional multi-use practice fields (soccer, lacrosse, etc...)  
New basketball courts, both indoor and outdoor  
Renovations to and replacement of existing community pools  
Duck Samford baseball complex renovations  
Upgrades to Dean Road Recreation Center  
Town Creek Park Phase II  
Jan Dempsey Community Arts Center Expansion  
Performing Arts Center

### Sidewalks Segments

Drake: College to Gay and Perry to Ross  
East University: S. College to S. Donahue  
Annalue Drive: Dean to EUD  
Harper Avenue: Dean to Ross  
Moores Mill Road: Dean to Samford  
Sanders Street: Near Norwood (incl. pedestrian bridge)  
School Sidewalks: Ogletree Elementary  
School Sidewalks: Yarbrough Elementary (Byrd St.)  
School Sidewalks: Drake Middle School  
School Sidewalks: Dean Road Elementary  
East Glenn  
Moores Mill Road: Samford to University  
Moores Mill Road: Bent Creek to East Lake  
Ogletree: Moores Mill to Rock Fence  
Rock Fence Road: Ogletree to Fairway  
North College: Asheton Lakes to Cary Creek Parkway  
North Donahue: Yarbrough Elem to Farmville Road.  
Glenn Avenue: Segments b/t Bent Creek Rd. & EUD  
Drake Avenue: College Street to Gay Street  
Drake Avenue: Perry Street to Ross Street  
Cary Woods Subdivision  
Varnor: College to Cary Woods  
North Cedarbrook, South Cedarbrook  
Harper Avenue: Dean Road to Ross Street  
Byrd Street: Railroad Ave. to Zellars Ave.  
Pleasant Ave: Lindsey to Foster  
McKinley Av: Green to Dean  
Magnolia: Green to Dean

### Street Segment Improvements

Samford Ave. Widening  
Sandhill Road: Mill Creek to South College  
East Glenn Avenue Median

### Intersection Improvements

Byrd Street/Hwy. 14  
North College/Drake  
Glenn Avenue/Dean  
Shug Jordan Pkwy/Ware Drive

### Future Roads

Southview Dr. Extension  
Outerloop Rd.: Cox Rd. to Wire Rd.  
N. Dean Rd. Extension: EUD to Academy Dr.  
Academy Drive Ext.: Lee Scott to Shelton Mill

### Bikeways/Greenways

Parkerson Mill Bikeway  
Wire Road Bikeway  
Saugahatchee Greenway  
North Donahue Bikeway

### Traffic Signals

S. College St. & Shell Toomer Pkwy.  
Hwy. 14 & Willow Creek  
N. Donahue Dr. & Farmville Rd.  
S. College & Beehive/Cox  
Shug Jordan & Samford Avenue  
Dean Road/Stage Road

### Other

South College Street Lighting: I-85 to Samford  
Public Safety Training Classroom Building  
Fire Training Facility Upgrades  
Tiger Transit Pull-outs  
Downtown Parking Deck